This handbook is not a contract or guarantee of employment. Georgia State University reserves the right to unilaterally modify, amend or terminate policies, procedures, and/or benefits described in this handbook at any time, or require and/or increase contributions towards these benefits at its discretion. This edition of the Employee Handbook supersedes any and all previous editions.

Georgia State University, a unit of the University System of Georgia, is an equal opportunity educational institution and is an equal opportunity/affirmative action employer.
About Our Handbook

This handbook is designed to tell you about your association with Georgia State University. It includes basic University information, governance, structure, compensation and benefits programs, and employee relations policies. There are many things about the University that you will want to know. To answer some of these questions, we have written this handbook. Please read through it and retain it for future reference. The policies, procedures, and processes stated in this handbook are to work in conjunction with the policies, procedures, and processes set by your division or department and are subject to change without notice at the discretion of the University and its governing body. Violation of any of these policies could result in disciplinary action, including termination of your employment with Georgia State University. From time to time, you will receive information from your department that addresses the administration of the information contained in this handbook. If you have any questions regarding any of the statements in the handbook, please see your supervisor or contact a member of the Office of Employee Relations.

You were carefully selected for your position and you are one of the University’s most valuable resources. Georgia State University is committed to maintaining an environment in which each employee is able to realize his/her maximum potential while contributing to the working efficiency and success of the University. To achieve these objectives, it is important that lines of communication remain open at all times. These lines of communication are essential to ensure that all employees know what is expected of them in terms of work performance and can interact effectively with peers, supervisors, and subordinates.
Quick Facts about Georgia State University

Georgia State University is the Southeast's leading urban research institution. It is on the list of the top 100 public universities for doctoral degrees awarded. More than 250 fields of study are offered through some 62 accredited degree programs at the bachelor’s, master’s, specialist, and doctoral levels. Students may enroll in day or evening classes and in part-time or full-time study.

- **Location:** Atlanta, Georgia
- **Founded:** 1913
- **Status:** Public
- **Enrollment:** More than 50,000 students at the graduate, baccalaureate, associate, and certificate levels

Athletics

- **15** NCAA Division I intercollegiate athletic teams
- **Nickname:** Panthers
- **Mascot name:** Pounce
- **Colors:** Blue and White
- **Conference:** Sun Belt

Governance

Georgia State University is part of The University System of Georgia, which began operation in 1932, and is among the oldest unified statewide systems of public higher education in the United States and includes all state operated universities, four-year colleges, and two-year colleges in Georgia.

Board of Regents

The Board of Regents is the single governing and management authority for public higher education in Georgia. Today, the Board of Regents is composed of 18 members, five of whom are appointed from the state-at-large, and one from each of the 13 congressional districts.

Staff Council

The Staff Council is an elected body of staff members who represent the academic colleges and each vice presidential unit. The Council seeks to make Georgia State University the best possible place to work by fostering effective communication and providing a productive forum for addressing policies and issues affecting the staff of the University.

Student Government Association (SGA)

The SGA serves as the official voice of students in academic, institutional and campus affairs; provides a responsive forum for student concerns and interests; and identifies and acts upon University-wide issues specific to academic affairs, student services, student life, budget and finance, and public relations.

University Senate

The University Senate exercises legislative functions dealing with the general educational policy of the University, the discipline of students and all other student activities and affairs, including all matters where the President determines there is a need for uniform policy throughout the University. A legislative action of the University Senate is subject to veto by the University faculty and/or by the President. View the University Strategic Plan (http://strategic.gsu.edu/) as approved by the University Senate.

University Statutes

The University Statutes provide for the internal governance of Georgia State University.
Colleges and Institutes:

Andrew Young School of Policy Studies

Ranked among America’s top 10 percent of public affairs graduate schools by U.S. News & World Report, the Andrew Young School of Policy Studies is home to Georgia State’s degree programs in economics, public management and administration, criminal justice and criminology and social work. It also houses 11 major research units, including the new Urban Studies Institute. The Andrew Young School works to advance economic opportunity, human rights and social justice. It strengthens communities across the globe via policy research, scholarship, public engagement and the development of leaders. Located in downtown Atlanta, it is internationally recognized for its impact and influence on public policy and management issues that affect communities and local, state and national governments around the world.

Byrdine F. Lewis College of Nursing and Health Professions

In the six academic units of the Byrdine F. Lewis College of Nursing and Health Professions, students are prepared for careers in the dynamic and rapidly changing context of health care treatment and service delivery. Faculty and staff partner to further research and clinical knowledge in a global health care environment.

College of Arts and Sciences

Representing Georgia State University’s largest academic college, the College of Arts and Sciences connects an extraordinarily diverse group of students to world-renowned faculty, cutting-edge facilities, and all the opportunities of a global city. Arts and Sciences enrolls more than 13,000 students through 70 undergraduate and graduate degree programs in the humanities, natural and computational sciences, and social and behavioral sciences areas. The college employs over 500 full-time faculty and 300 staff in 23 departments, schools, and institutes. We facilitate the academic and professional success of our students and provide a foundation for lifelong learning. Our student and faculty researchers create knowledge and make discoveries on the most pressing challenges of our world and society.

College of the Arts

From creative discovery to arts entrepreneurship, the College of the Arts (COTA) is a new academic college that focuses on education in arts, related media and scholarship, promotes creativity, and responds to the changing needs of artists, as well as educators and historians of the arts, on- and off-campus. The college merges the School of Music and its Center for Educational Partnerships, the Ernest G. Welch School of Art & Design, and the School of Film, Media & Theatre, as well as the Center for Collaborative and International Arts (CENCIA). By elevating the arts at Georgia State University, the college spotlights over 18 undergraduate and graduate programs led by an esteemed faculty, as well as a robust arts calendar of events including concerts, exhibitions, film screenings, visiting artist lectures, and workshops. The College of the Arts engages its students with academic rigor, critical discourse, creative collaborations, and a distinctive arts education with real world accessibility to Atlanta’s burgeoning film industry, vibrant music scene, and growing arts community.

College of Education and Human Development

The College of Education and Human Development is known for its outstanding programs in education and related fields. The College has comprehensive programs in all areas of teacher education as well as in counseling, speech-language therapy, and sports-related fields. All of these programs are NCATE accredited and Georgia Professional Standards Commission approved. Many of the programs also have received special recognition from their professional organizations and other accrediting agencies. Graduate students may choose from over 30 degrees.

College of Law

The College of Law is committed to providing an excellent, affordable, and distinctive legal education to a diverse student body; to promoting legal scholarship and service that enrich the legal profession and the communities we serve; and to capitalizing on the unique environment in which we are located. The College of Law is accredited by the American Bar Association and is a member of the Association of American Law Schools.
**Honors College**

The Honors College offers talented and motivated undergraduate students the experience of a highly selective small college combined with the breadth of programs and opportunities of a large public research university in a dynamic and thriving city. Once admitted to the Honors College, students pursue degrees in any of Georgia State’s 77 undergraduate majors, with enhanced opportunities for academic achievement, research, housing, cultural programs, advisement, internships, preparation for graduate or professional school and mentoring for prestigious national undergraduate and postgraduate scholarship and fellowship competitions.

**Institute of Biomedical Sciences**

The Institute for Biomedical Sciences is a leading multidisciplinary research and education institute dedicated to advancing fundamental and innovative biomedical research that improves human health as well as educating and training future generations of leading biomedical scientists and health (non-M.D.) professionals related to biomedical sciences. The institute’s key assets include strengths in inflammation, immunity and infection, microbial pathogenesis, oncology, molecular and cellular medicine and diagnostics and therapeutics. The Institute provides a world-class interdisciplinary training environment for preparation of technically skilled students who are capable of filling the diverse workforce needs in biomedical sciences.

**J. Mack Robinson College of Business**

The J. Mack Robinson College of Business is a community of students, educators, and professionals who specialize in discovering insights that drive smarter business decisions. Our programs are designed to push beyond the classroom and offer experiences that bridge the gap between business education and the business world. Known for developing leaders, more Georgia executives hold advanced degrees from Robinson and Georgia State University than any other school in the nation.

**Perimeter College**

Perimeter College is metro Atlanta’s gateway to higher education, with respected, convenient and affordable degree programs to help students from every background, transform their lives. As part of Georgia State University, Perimeter College students benefit from one of the country’s largest institutions, whose national reputation for promoting student success through advanced advising, research, and innovation continues to grow. Students can choose from courses on five campuses and online to follow a clear path to an associate’s degree or receive the core classes required to pursue a bachelor’s degree. By beginning their journey into higher education at Perimeter College, students can prepare themselves for a lifetime of learning, leadership, and professional pursuits.

**School of Public Health**

The mission of the School of Public Health is to advance health through leadership, scholarship, research and service to better the human condition and promote the common good, especially for urban communities and for global populations. Whether in the classroom or in the community, through research or through our programs and centers, the School of Public Health (SPH) is geared toward providing a broad practical understanding of complex health issues ranging from violence to tobacco to obesity to environmental threats to HIV/AIDS.
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SECTION 100) EMPLOYMENT POLICIES

101 Policy Philosophy
Georgia State University recognizes that the performance capacity of its employees is its greatest asset and thus endeavors to support employees’ efforts to realize their full potential by:

- employing and promoting on the basis of merit;
- providing opportunities for training and development to all employees; and
- providing opportunities for advancement to all employees.

The pages of this handbook expand on these employment principles, setting forth guidelines that affect employment.

101.1 Equal Opportunity Statement
Georgia State University is an equal opportunity employer. It continues to be the policy of the University to implement affirmative action and equal opportunity for all employees, students, contractors, consultants and applicants for employment or admission without regard to race, color, religion, creed, national origin, sex, age, gender, transgender status, pregnancy, sexual orientation, genetic information, protected veteran status, or disability.

The University’s affirmative action program and related policies are developed in compliance with Executive Orders 11246, 11375, 13672, and 13665 as amended; the Rehabilitation Act of 1973 (Sections 503 & 504) and the Americans with Disabilities Amendments Act of 2008 (Title II) and their implementing regulations; the Age Discrimination in Employment Act of 1967; and the Vietnam Era Veterans Readjustment Assistance Act of 1974, as it amends 38 U.S.C. 4212.

In conformance with the federal regulations listed above, Georgia State University does not discriminate against any employee or applicant for employment with regard to any opportunity for which the employee is qualified.

Persons wishing to file complaints under the provisions of this policy should contact the Office of Opportunity Development and Diversity Education Planning (ODDEP), specifically AA/EEO Investigations and Hiring (a division of ODDEP).

Every member of the Georgia State University community is expected to uphold this policy as a matter of mutual respect and fundamental fairness in human relations. The policy has the unequivocal support of the Office of the President. All members of the faculty, staff, and student body are expected to ensure that nondiscriminatory practices are followed at Georgia State University.

Specifically, the University will:
- comply with both the letter and spirit of the laws and regulations governing equal opportunity in the workplace providing equal opportunity to all employees and to all applicants for employment;
- review all of its personnel policies, including benefits, compensation, employment, promotion, training, tuition assistance, and separation, to ensure there is no unlawful discrimination or harassment because of a person’s race, color, religion, creed, national origin, sex, age, marital status, gender, transgender status, pregnancy, sexual orientation, genetic information, protected veteran status, or disability, and for people in any other legally protected groups;
- make reasonable accommodations for the physical and/or mental disabilities of qualified employees and applicants;
- inform employees of the right to refer complaints to their supervisor, the Office of AA/EEO Investigations and Hiring, the Office of Employee Relations, or the Office of Legal Affairs without being subject to intimidation or retaliation in any form.

101.2 Americans with Disabilities, Disabled Veterans, and Veterans of the Vietnam Era
It is the policy of Georgia State University not to discriminate against any employee or applicant for employment because he or she is an individual with a disability, a disabled veteran or a veteran of the Vietnam Era. It is also the policy of Georgia State University to take affirmative action to employ and advance in employment qualified disabled veterans, veterans of the Vietnam Era and individuals with disabilities.
This policy applies to all employment actions including, but not limited to, advertising, recruitment, hiring, compensation, retention, training, demotion, promotion or transfer, layoff, Reduction in Force (RIF) or termination and tenure. Persons wishing to self-identify as an individual with a disability, disabled veteran or veteran of the Vietnam era should contact the Human Resources Department.

An individual wishing to file a complaint should contact the Office of AA/EEO Investigations and Hiring.

All personnel actions involving individuals with disabilities, disabled veterans, and veterans of the Vietnam Era will be governed by the affirmative action programs developed in compliance with 41 CFR Parts 60-741 and 60-250.

In order to ensure compliance, operational responsibility for implementing and monitoring this policy and maintaining and updating the affirmative action plan for individuals with disabilities, disabled veterans and veterans of the Vietnam Era lies with the Office of AA/EEO Investigations and Hiring.

The affirmative action plan is available for inspection by any employee or applicant for employment, during normal business hours, in the Georgia State University Office of AA/EEO Investigations and Hiring or the University Library. Every member of the University community is expected to uphold this policy as a matter of mutual respect and fundamental fairness in human relations. This policy has the unequivocal support of the Office of the President. All members of the faculty, staff, and student body are expected to ensure that nondiscriminatory practices are followed at Georgia State University.

101.2a Americans with Disabilities Act (ADA)
The Americans with Disabilities Act (ADA) prohibits discrimination in the workplace on the basis of a disability and requires that employers provide reasonable accommodations to qualified individuals with disabilities. A reasonable accommodation refers to a change in the job or environment that allows a qualified employee with a disability to perform the essential functions of his or her job. Some examples of accommodations include:

- restructuring a job
- modifying work schedules
- providing interpreters
- redesigning work areas and equipment or acquiring new equipment
- ensuring facility accessibility to those with physical disabilities

101.2b ADA Accommodation Policy and Process
In order to provide equal access and opportunities to individuals with disabilities, reasonable accommodations may be needed. Accommodations are made on a case by case basis, taking into account the type and severity of the disability and the specific job requirements involved. The University works with eligible employees to identify the most appropriate accommodation in a given situation.

An accommodation need not be the most expensive or ideal accommodation, or the specific accommodation requested by the employee so long as it is effective. In addition, employers are not required to provide accommodations that are primarily for personal use. The University will work with eligible individuals who prefer to provide their own accommodation to ensure compatibility with the University's systems.

101.2c Self Identification
To receive an accommodation in the workplace, an employee with a disability must first self-identify himself/herself as having a disability. Voluntary Disclosure Forms are available in the Benefits Office of Human Resources and online at:

https://hr.gsu.edu/service-centers/benefits/active-employees/#ada

Completed forms should be turned back into the ADA Coordinator in the Benefits Office.

Georgia State University is not required to provide a reasonable accommodation until the employee has disclosed he/she has a disability, requested an accommodation, and it has been determined by the University that the employee has a qualified disability as defined under the ADA. Submission of this information is voluntary. An individual may not have acquired a disability, or may not realize accommodations are needed, until after he/she is hired. An employee may self-identify himself/ herself as having a disability during the hiring process, when first hired, or at any other time while employed at Georgia State University. However, accommodations are not retroactive.
All information submitted about a disability will be maintained separately from personnel records and kept confidential in accordance with the ADA, except that: (a) supervisors and managers may be informed regarding restrictions on the work or duties of qualified individuals with disabilities and necessary accommodations; (b) first aid and safety personnel may be informed, to the extent appropriate, if and when a condition might require emergency treatment; and (c) government officials engaged in enforcing laws such as those administered by the Office of Federal Contract Compliance Programs or the Americans with Disabilities Act may be informed. The information provided will be used only in ways that are consistent with Section 504 of the Rehabilitation Act.

101.2d Request for an Accommodation
If an employee requires an accommodation to perform his/her job duties properly and safely, the employee should advise their supervisor of the need and submit a completed Accommodation Request Form to the ADA Coordinator in the Benefits Office.

For the full policy, process, and applicable forms, employees may go to: http://employees.hr.gsu.edu/benefits/active-employees/health-and-wellness/americans-with-disability-act-ada/

101.3 Sexual Harassment Policy
Sexual harassment is prohibited by Georgia State University, the University System of Georgia and by state and federal law. Sexual harassment is a form of prohibited sex discrimination. Georgia State University is firmly committed to maintaining a work environment free of sexual harassment and does so by providing training for all employees explaining the definition of sexual harassment, how to report sexual harassment and the consequences for sexually harassing a member of the University community. Sexual harassment of any member of the University community is prohibited and will subject the offender to disciplinary action which may include termination.

101.3a Definition of Sexual Harassment
The Equal Employment Opportunity Commission definition, adopted by Georgia State University, states that unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature constitute sexual harassment when:

- submission to such conduct is made explicitly or implicitly a term or condition of an individual’s employment or academic standing; or
- submission to or rejection of such conduct by an individual is used as a basis for employment or academic decisions affecting an individual; or
- such conduct unreasonably interferes with an individual’s work or academic performance or creates an intimidating, hostile or offensive working or academic environment; or
- such conduct that can be implicitly or explicitly categorized under Sex Discrimination, a prohibited form of Sexual harassment under Title IX of the Education Amendments Act of 1972. Georgia State University will not tolerate any form of harassing behavior to or from employees, consultants, contractors, or other non-employees.

101.3b Reporting Procedures
Any employee who feels that he or she has been the victim of harassment is encouraged to use the University’s internal procedures to resolve complaints. The supervisor is also responsible to report any knowledge of harassment. The complainant may elect to use any of three University procedures. The complainant may consult informally with a counselor (employees contact Faculty and Staff Assistance), with the University Ombudsperson, or the complainant may submit a formal complaint with the Office of AA/EEO Investigations. Complainants should note that informal resolution through the Ombudsperson’s Office or Faculty and Staff Assistance does not put the University on notice of sexual harassment. In instances of sexual misconduct under Title IX, the Ombudsperson is not a confidential resource.

A counselor from Faculty and Staff Assistance or the Counseling and Testing Center is used when the complainant desires personal assistance in dealing with a confidential reporting of sexual harassment, and is outside the University’s mechanism for resolving complaints.

Actions of the Ombudsperson focus on communication, education, and possible resolution.

Formal complaint procedures through the Office of AA/EEO Investigations and Hiring focus on investigation and resolution. A complainant may use any of the procedures initially, and may move
among them as the situation dictates. Employees may also file harassment complaints with the appropriate state or federal agencies under Title VII of the Civil Rights Act of 1964 and Title IX of the Education Amendments Act of 1972.

101.3c Sexual Identity Policy
It is the policy of Georgia State University that an individual’s sexual identity will not be considered when making any personnel decisions. One’s sexual identity is strictly personal, and such information is prohibited from being used in any way by the University or its employees in employment decisions.

101.3d Title IX of the Education Amendments of 1972
Title IX of the Education Amendments of 1972 was the first comprehensive federal law to prohibit sex discrimination against students and employees of educational institutions. Title IX states, in part:

No person shall, on the basis of sex, be excluded from participation in, be denied benefits of, or be subjected to discrimination under any education program or activity receiving federal financial assistance.

Title IX prohibits sex discrimination. Sexual harassment is a form of prohibited sex discrimination. Students (male and female) and employees (faculty and staff) are protected from sexual harassment.

The Title IX Coordinator is responsible for enforcing the law. Faculty, staff, and students can file complaints of sex discrimination with the Title IX Coordinator. Retaliation against complainants is prohibited.

The Title IX Coordinator is the Associate Vice President of Human Resources and Opportunity Development and Diversity Education Planning. The Title IX Coordinator can be contacted at:

Human Resources and Opportunity Development and Diversity Education Planning
Mailing Address
P.O. Box 3982
Atlanta, GA 30302-3982
In Person Address
One Park Place, Suite 308
Atlanta, Georgia 30303
Office: (404) 413-3308     Fax: (404) 413-2560
Email: equalopportunity@gsu.edu    Website: http://odaa.gsu.edu

101.4 Policy on Accommodation of Religious Practice
Georgia State University recognizes and respects the religious diversity of its employees. The University complies with Title VII of the Civil Rights Act of 1964, which prohibits employers from discriminating in any aspect of employment regarding an individual’s sincerely held religious practice or belief. Employers must accommodate employees' religious needs, unless it would cause an undue hardship to University operations. Failure to do so is an unlawful employment practice.

The obligation to accommodate begins when an employee notifies his/her supervisor and the Office of Opportunity Development and Diversity Education Planning (ODDEP) of the need for an accommodation. Once notified, available alternatives for accommodating the religious practice involved will be considered. If there is more than one alternative available, which would not cause an undue hardship, the alternative, which would least disadvantage the individual's employment opportunities must be offered. The offered accommodation does not have to be the one the employee prefers, if the above standard (i.e., least disadvantage) is met.

For questions regarding the Religious Accommodation procedure, please contact ODDEP at 1 Park Place South, Suite 527 Atlanta, GA 30303 or at 404-413-2563 / equalopportunity@gsu.edu.

101.5 Drug and Alcohol Policy
The use, consumption, possession, distribution or sale of any narcotic, dangerous drug, or controlled substance by any employee of the University for which such employee does not have a legal license or valid prescription is strictly prohibited.

The University supports all federal, state and local laws relating to the use of alcoholic beverages. The use, possession, consumption, distribution or sale of alcoholic beverages on any property owned or leased by the University is strictly prohibited. Exceptions may be made only by the President or a designee. In these instances, all laws surrounding alcohol consumption, including but not limited to the drinking age of 21, will be adhered to. No University funds may be used for the purchase of alcoholic beverages.
If a unit or subunit of the University holds a function where alcohol is to be served, the rules and regulations apply outlined in the “Policy on Alcohol and Other Drugs” at: http://universityattorney.gsu.edu/policies-procedures/alcohol-policy/

The adherence to these policies on alcohol and drugs shall be the individual and personal responsibility of each employee of the University. Any employee who violates the policy on alcohol and/or drugs shall be subject to disciplinary action, up to and including termination from the University and referral to the appropriate federal, state and/or local authorities for prosecution, as appropriate.

101.5a Drug-Related Disciplinary Actions
Any employee who is convicted of unlawful manufacture, distribution, sale, use or possession of a controlled substance, an illegal or dangerous drug, or who admits guilt of any such offense in a court proceeding, shall be subject to disciplinary action up to and including termination. It is the employee’s responsibility to inform the University of such convictions and/or admittance of guilt. Employment following a drug related offense may be conditioned on the employee’s completion of a drug abuse treatment and education program approved by Human Resources.

If, prior to arrest for an offense involving a controlled substance or a dangerous and/or illegal drug, an employee notifies his or her immediate supervisor that he or she illegally uses a controlled substance, marijuana, or a dangerous drug and is receiving treatment or agrees to receive treatment under a drug abuse and education program approved by Human Resources, such employee shall be retained for up to one year as long as the employee follows the treatment plan and the quality of his/her work remains satisfactory. Retention of such employee shall be conditioned upon satisfactory completion of the program. The employee’s work activities may be restructured if, in the opinion of the immediate supervisor and Human Resources, it is deemed advisable. No statement made by an employee to a supervisor or other person, in order to comply with this policy shall be admissible in any civil, administrative or criminal proceeding as evidence against the employee. The rights herein granted shall be available to a University employee only once during a five-year period and shall not apply to any such employee who has refused to be tested or who has tested positive for a controlled substance, marijuana or a dangerous and/or illegal drug.

For information on available campus resources for substance abuse related issues, please refer to Section 1100 (Additional Resources for Employees) and Section 1102 (Faculty and Staff Assistance (FASA)).

101.6 Intellectual Property Policy
The purpose of the Georgia State University Intellectual Property Policy is to encourage and recognize research and innovation by members of the University community, clarify ownership of intellectual property rights, create opportunities for public use of University innovations, and provide for the sharing of revenue with the creators of intellectual property when such revenue is derived from licensing of intellectual property.

For the complete policy, please reference: http://universityattorney.gsu.edu/intellectual-property/

101.7 Staff Grievance Policy
The Staff Grievance Policy is available to any University staff working at least .5 full-time equivalency (“FTE”) who has completed the provisional six-month (6) employment period. The Staff Grievance Policy is not available to temporary employees, faculty, retirees, students, volunteers, or non-University employees (e.g., independent contractors, consultants, vendors, etc.).

The Staff Grievance Policy may be used by an eligible employee to bring a grievance about:

- an involuntary termination (involuntary terminations do not include resignation or retirement);
- a suspension or demotion;
- an adverse action or decision that allegedly violates, misinterprets, or improperly applies a specific University policy, procedure, rule, or regulation.

This Grievance Policy may not be used to bring a grievance about other concerns, including, but not limited to:

- performance evaluations;
- letters of reprimand or other similar progressive disciplinary actions;
• performance action, development, or improvement plans;
• normal supervisory/managerial counseling;
• salary and grade classification determinations;
• reassignment or transfer of job duties and responsibilities;
• relocation of worksite locations;
• organization of a department or allocation of its resources;
• termination of grant funding;
• non-renewal of a limited term position;
• department hiring decisions;
• flexible work option decisions;
• reductions in force;
• furloughs;
• voluntary separation agreements; or
• allegations of discrimination on the basis of race, color, religion, national origin, sex, age, sexual orientation, veteran status, disability, or allegations of protected activity retaliation.

All staff of the University are encouraged to view the entire Staff Grievance Policy on line at: http://managers.hr.gsu.edu/employee-relations/

101.8 Performance Policy
Georgia State University supports a consistent, continuous and communicated performance management process. As required by Board of Regents policy, a formal, written performance evaluation is to be completed at least once every calendar year. The performance evaluation must include an evaluation of the employee’s job knowledge, accuracy and quality, customer service, attendance and punctuality, productivity, supervision required, adaptability, organizational skills, communication skills and interpersonal relations/teamwork. Merit based compensation should be based upon performance as measured by the performance evaluation instrument.

101.9 Conflict of Interest and Commitment (Including Outside Employment/Activities)
The University encourages employees to participate in activities of professional associations, governmental entities, industry organizations, and other public and/or private groups that serve to benefit the participants and the University. While the University recognizes the benefits of such participation, it is also committed to ensuring that these activities are conducted properly and responsibly.

Employees shall make every reasonable effort to avoid even the appearance of a conflict of interest. An appearance of conflict exists when a reasonable person will conclude from the circumstances that the employee’s ability to protect the public interest, or perform public duties, is compromised by personal interest. An appearance of conflict can exist even in the absence of a legal conflict of interest.

101.9a Outside Employment/Activities
All employees should avoid actual or apparent conflict of interests between his/her college, division, or university obligations and his/her outside activities. Employees shall not engage in any occupation, pursuit, or endeavor which will interfere with the regular and punctual discharge of official duties.

All full-time faculty, administrators, and other professional staff members employed by the University are expected to give full professional effort to their assignments of teaching, research, and service.

For all activities, the employee shall report in writing through official channels the proposed arrangements and secure the approval of the president or designee prior to engaging in the activities. Such activities include consulting, teaching, speaking, and participating in business or service enterprises. Employees must fill out the Outside Activity Disclosure Form located at: http://universityattorney.gsu.edu/conflict-of-interest-policies/ and have signed approval before engaging in such activities.

Employees are referred to State Conflict of Interest Statutes O.C.G.A. §45-10-20 through §45-10-70 and Board of Regents Policies 8.2.15 regarding Conflict of Interest/Outside Activities at: http://www.usg.edu/policymanual/section8/C224/#p8.2.15_outside_activities

101.10 Political Activities
As responsible and interested citizens in a democratic society, employees are encouraged to fulfill their civic obligations and otherwise engage in the normal political processes of society. Nevertheless, it is inappropriate
for employees to manage or enter political campaigns while on duty, to perform services at the University, or to hold elective political office at the state or federal level while employed by the University.

Therefore, the following policies governing political activities are hereby adopted:

- Employees may not manage or take an active part in a political campaign which interferes with the performance of duties or services for which receives compensation from Georgia State University.
- Employees may not hold elective political office at the state or federal level.
- A candidate for or holder of an elective political office at the state or federal level may not be employed or hold a faculty, staff, or other position at Georgia State University, with or without compensation.
- Employees seeking elective political office at the state or federal level must first request a leave of absence without pay prior to qualification as a candidate in a primary or general election and ending after the general or final election. If elected to state or federal office such person must resign prior to assuming office.
- Employees may seek and hold elective office at other than the state or federal level, or appointive office, when such candidacy for or holding of the office does not conflict or interfere with the employee’s duties and responsibilities to the University or the System.

101.11 Visa Purchase Cards (P-Cards)
The Georgia State University Purchase Card (P-Card) is a valuable tool for quickly and efficiently purchasing and paying for small dollar items without sacrificing control or cost. Per the State Accounting Office, the P-Card may be used as the method of payment for unplanned, non-routine, or urgent point of sale purchases under $1,000 and for purchases under $5,000 that are preapproved and go through the requisition process (P-card Pre-Approval Purchase Authorization Form) prior to completing the purchase. Point of sale transactions include purchases made at a physical store, in person, online, or over the phone. This tool can be advantageous to the individual purchaser, the purchaser’s department, the University, and the supplier. Benefits of the P-Card include the ability to reduce petty cash purchases, check requests (express vouchers), and purchase requests (requisitions) while maintaining an audit trail and accountability of expenditures for P-Card transactions. For more details, please see Section 900.

101.12 Panther PERQs
The Panther PERQs program is a partnership with local, statewide and national businesses that offer discounts or other incentives to Georgia State University employees and students with valid University identification cards. To use the program, a Georgia State University employee and/or student must identify themselves when making a purchase by showing a valid GSU picture ID or by giving the code, numbers, or following the instruction listed on the Panther PERQs page. Some discounts will require registering for membership, account numbers, brochures, order forms, or other information. To attain that information, please follow the instruction on the PERQs Program page. Georgia State University does not evaluate, endorse, or warrant the products and services offered by the Panther PERQs business partners. Georgia State University and Panther PERQs business partners have the right to discontinue the partnership at any time. For information, please visit: http://employees.hr.gsu.edu/worklife-balance/worklife-resources/panther-perqs/

101.13 Gratuities Prohibited Receipt of Gifts
An employee of Georgia State University shall not directly or indirectly solicit, receive, accept, or agree to receive a thing of value by inducing the reasonable belief that the giving of the thing will influence employee’s performance or failure to perform any official action. The acceptance of a benefit, reward or consideration where the purpose of the gift is to influence an employee in the performance of official functions is a felony under O.C.G.A. § 16-10-2.

An employee of Georgia State University or any other person on the employee’s behalf, is prohibited from knowingly accepting, directly or indirectly, a gift from any vendor or lobbyist as those terms are defined in Georgia statutes (O.C.G.A. 21-5-70(6) and 45-1-6(a)(5)b). If a gift has been accepted, it must be either returned to the donor or transferred to a charitable organization. A gift may be accepted by the employee on behalf of the institution subject to reporting requirements of the Board of Regents. If the gift is accepted, the person receiving the gift shall not maintain custody of the gift for any period of time beyond that reasonably necessary to arrange for the transfer of custody and ownership of the gift.
For purposes of this policy a gift is defined as lodging, transportation, personal services, a gratuity, subscription, membership, trip, loan, extension of credit, forgiveness of debt, advance or deposit of money, or anything of value. A gift shall not include:

- Food or beverage consumed at an occasional meal or event, provided the value is reasonable under the circumstances, but in no event should exceed $100 per person;
- Food, beverages, and registration at group events to which substantial numbers of employees of an institution are invited;
- Food, beverage, or expenses afforded employees, relatives or others that are associated with normal and customary business or social functions or activities;
- Actual and reasonable expenses for food, beverages, travel, lodging and registration provided to permit participation in a meeting, demonstration, or training related to official or professional duties if participation has been approved in writing by the Chancellor, the President, or his/her designee;
- Promotional items generally distributed to the general public;
- Textbooks, software, and instructional materials to be reviewed by teaching faculty;
- An award, plaque, certificate, memento, or similar item given in recognition of the recipient's civic, charitable, political, professional, private or public service or achievement;
- Legitimate salary, honoraria, benefit, fees, commissions, or expenses associated with the recipient's non-public business, employment, trade, or profession;
- Gifts from a person or entity who is neither a lobbyist nor a vendor as those terms are defined in State Statutes, nor a student or patient at an institution;
- Consulting fees, honoraria, or financial benefits from sponsors or foundations, received in conformance with University System, campus policies, and Georgia law;
- Gifts to or from University System foundations or other separately incorporated, charitable entities.

(BOR 8.2.13 Gratuities: http://www.usg.edu/policymanual/section8/C224/#p8.2.13_gratuities)

101.14 Possession of Dangerous Weapons/Workplace Violence
Georgia State University is committed to creating and maintaining a working, learning, and social environment that is free from danger and violence for all members of the University community.

101.14a Possession of Dangerous Weapons
University employees, who are licensed to carry a handgun, are allowed to carry only in a concealed manner on certain property owned or leased by the University. Other weapons and other types of guns are not permitted on property owned or leased by the University. University Police Officers are specifically exempted from this prohibition.

101.14b Concealed Weapons
A concealed weapon is defined as “carried in such a fashion that does not actively solicit the attention of others and is not prominently, openly, and intentionally displayed except for the purpose of the defense of self or others.” A licensed holder may carry a handgun that is:
1.) covered by an article of clothing the employee is wearing, 2) contained within a bag of a non-descript nature, or 3) carried in another similar manner that generally keeps it out of the view of others.

101.14c Exceptions to Where Concealed Weapons May be Carried
There are a number exceptions that limit the places on campus where handguns may be carried. Licensed gun holders may not carry a handgun into the following locations owned or leased by the University:

- Buildings and property used for athletic sporting events, including stadiums, gymnasiums and similar facilities in which intercollegiate games are staged;
- Student housing facilities including residence halls and similar buildings where students live such as fraternity and sorority houses;
- Spaces – including any room, continuous collection of rooms or outdoor facility – that are used for preschool or childcare;
Rooms and other spaces during the times when they are being used for classes in which high school students are enrolled, whether through dual enrollment and programs such as Move On When Ready or through college and career academies or other specialized programs such as Early College. Licensed holders, who want to carry handguns to class will need to visit the institution’s registrar or other designated employee, who after verifying their enrollment status will tell them which of their classes, if any, have high school students enrolled. It is the responsibility of licensed holders to seek out this information and make themselves aware of which classrooms fall within the exception;

- Faculty, staff and administrative offices. This exception includes offices and office suites occupied by faculty, staff, and administrators, but does not include more general public common spaces outside of those areas; and

- Rooms during the times when they are being used for disciplinary proceedings of any kind, including those regarding students, faculty or staff. These would include any meetings or hearings that are part of the University’s sexual misconduct, student conduct, dispute resolution, grievance, appeals, or similar processes.

The burden is on licensed holders to know, understand, and follow University policies and the law regarding concealed handguns. Employees should contact the Georgia State University Police if someone is carrying a weapon in an unauthorized area. Violation of these policies can result in disciplinary action, up to and including termination and expulsion from the University. For more information, employees may go to: [http://safety.gsu.edu/campus-carry/](http://safety.gsu.edu/campus-carry/)

### 101.14d Firearms and Dangerous Weapons Defined

Firearms and dangerous weapons include, but are not limited to, the following:

- Pistol, revolver, or any weapons designed or intended to propel a missile of any kind, including air soft, paintball, BB or pellet guns, potato guns, and other such homemade devices;
- Dirk, bowie knife, switchblade, ballistic knife, or any other knife having a blade of two or more inches;
- Straight-edge razor or razor blades;
- Spring stick, metal knucks, blackjacks;
- Bat, club, or other bludgeon-type weapon;
- Nun chaika, nun chuck, nunchaku, shuriken, or fighting chain; and
- Throwing star or oriental dart.

### 101.14e Workplace Violence

The University is committed to providing a safe workplace free from violence, threats of violence, or disruptive behavior of a violent or threatening nature. The University does not tolerate behavior, whether direct, indirect, or through the use of university facilities, property, or resources that:

- Is violent;
- Threatens violence;
- Harasses or intimidates others;
- Interferes with an individual's legal rights of movement or expression; or
- Disrupts the workplace, the academic environment, or the University's ability to provide service to the public and/or its students, faculty, or staff.

Violent or threatening behavior can include, but is not limited to: physical acts, oral or written statements, harassing email messages, harassing telephone calls, bullying, or behaviors such as stalking.

Individuals who engage in violent behavior, including but not limited to physical attacks, intimidation, bullying, threats, or property damage, may be removed from the premises, and be subject to dismissal or other disciplinary action, up to termination, arrest and/or criminal prosecution.

Violence in the workplace includes relationship violence that intrudes into the workplace, endangering a person in the relationship or others in the workplace.
This policy applies to all Georgia State University work locations and campuses including offices, classrooms, worksites, vehicles, parking decks, and field locations.

Workplace is defined as any location, either permanent or temporary, where an employee performs any work-related duty. This includes, but is not limited to, the buildings and the surrounding perimeters, including the parking lots, field locations, alternate work locations, and travel to and from work assignments.

If an employee has been confronted with a violent incident, the employee is to report such incident to the University Police at (404) 413-3333 immediately. Employees should also inform Employee Relations at (404) 413-3356 during business hours and Faculty and Staff Assistance at (404) 413-3357 for an emergency or (404) 413-3345 during non-business hours.

Each employee has a duty to warn University Police first and then Human Resources and his/her supervisor, if he/she is aware of or believes that workplace violence is imminent that involves employees, former employees, students, or visitors. This duty extends, for example, to threats, acts of violence, aggressive behavior, or threatening or offensive acts or comments. All employee reports made pursuant to this policy will be held in confidence, to the maximum extent possible.

101.15 Smoking/Tobacco Free Campus Policy
Georgia State University promotes a clean, healthy, productive and safe environment for all students, faculty, staff, and visitors.

Smoking and tobacco use, of any kind, is prohibited on all University owned and/or leased locations/premises; all internal and external areas; all parking garages and parking lots; and in all Georgia State owned and/or leased vehicles. Smoking is also prohibited within 25-feet of all Georgia State building entrances and exits. University Housing will designate limited exterior smoking/tobacco use areas within the grounds of residential facilities.

The University reserves the right to initiate disciplinary procedures against any individual found to be in continuous violation of this policy; however all faculty, staff, and students have a collective responsibility to promote the safety and health of the campus community and therefore share in the responsibility of enforcement. Individuals observed smoking/using tobacco are to be reminded in a professional and courteous manner of this policy.

For information on available campus resources for tobacco cessation classes, please refer to Section 1100 (Additional Resources for Employees) and Section 1102 (Faculty and Staff Assistance (FASA)).

101.16 Policy on Amorous Relationships
When one party has a professional relationship towards the other, or stands in a position of authority over the other, even an apparently consensual amorous relationship may lead to sexual harassment or other breaches of professional obligations. The University prohibits all faculty and staff, including graduate teaching assistants, from pursuing amorous relationships with undergraduates whom they are currently supervising or teaching.

The Board of Regents and Georgia State University also strongly discourages amorous relationships between faculty or administrators and graduate/professional students and/or employees whose work they supervise. Anyone involved in an amorous relationship with someone over whom he or she has supervisory power must recuse himself or herself from decisions that affect the compensation, evaluation, employment conditions, instruction, and/or the academic status of the subordinate involved.

Any individual in authority who is or has been involved in an amorous relationship with a person whom they may be called upon to evaluate must promptly report this fact to his or her supervisor. The supervisor should notify the Office of Employee Relations for advisement on how to arrange it so that the individual in authority does not evaluate nor participate in discussions and decisions that affect the compensation, evaluation, employment conditions, instructions, and/or academic status of the subordinate involved. Any individual who violates this policy is subject to disciplinary action commensurate with the offense.

If an employee believes that a faculty member, administrator, graduate assistant or other employee is involved in an amorous relationship with a person under his/her direct authority or supervision, he/she should immediately report it to the Office of Employee Relations. For more information, go to: http://www.usg.edu/policymanual/section8/C224/#p8.2.23_amorous_relationships and http://www.usg.edu/hr/manual/amorous_relationships
101.16a Malicious Use of This Policy
It is important to recognize that malicious accusations of inappropriate amorous relationships have the potential to severely damage a person's career and reputation. Therefore, Georgia State University prohibits making knowingly false accusations that an unreported amorous relationship exists or existed between two parties now in a position to evaluate each other.

101.16b Due Process
Due process rights are matters of fundamental fairness. Therefore, any disciplinary action initiated will be taken in accordance with the procedures set out in the Employee Handbook or appropriate University regulations.

101.17 Ethics Policy
In order to ensure that all actively employed University System of Georgia (USG) employees are cognizant of and adhering to their obligations with respect to the USG Ethics Policy, certain criteria for employment have been designated by the University System of Georgia. These conditions of employment include successful completion of initial and ongoing training and certification as required by the Board of Regents’ Policy on Ethics training and certification. For more information, see Section 8.2.20 University System of Georgia Ethics Policy in the Board of Regents Policy Manual at: http://www.usg.edu/policymanual/section8/C224/

101.17a Core Values
Every member of the USG community is required to adhere to the Core Values of Integrity, Excellence, Accountability, and Respect.

- **Integrity** – We will be honest, fair, impartial and unbiased in our dealings both with and on behalf of the USG.
- **Excellence** – We will perform our duties to foster a culture of excellence and high quality in everything we do.
- **Accountability** – We firmly believe that education in the form of scholarship, research, teaching, service and developing others is a public trust. We will live up to this trust through safeguarding our resources and being good stewards of the human, intellectual, physical and fiscal resources given to our care.
- **Respect** – We recognize the inherent dignity and rights of every person, and we will do our utmost to fulfill our resulting responsibility to treat each person with fairness, compassion and decency.

101.17b Code of Conduct
Each employee of the USG community and at Georgia State University will:

- Uphold the highest standards of intellectual honesty and integrity in the conduct of teaching, research, service and grants administration.
- Act as good stewards of the resources and information entrusted to our care.
- Perform assigned duties and professional responsibilities in such a manner, so as, to further the USG mission.
- Treat fellow employees, students, and the public with dignity and respect.
- Refrain from discriminating against, harassing or threatening others.
- Comply with all applicable laws, rules, regulations and professional standards.
- Respect the intellectual property rights of others.
- Avoid improper political activities as defined in law and Board of Regents Policy.
- Protect human health and safety and the environment in all USG operations and activities.
- Report wrongdoing to the proper authorities; refrain from retaliating against those who do report violations; and cooperate fully with authorized investigations.
- Disclose and avoid improper conflicts of interest.
- Refrain from accepting any gift or thing of value in those instances prohibited by law or Board of Regents policy.
- Not use our position or authority improperly to advance the interests of a friend or relative.
For more explanation, please see the USG Ethics Policy Explanatory Notes and References at: http://www.usg.edu/organizational_effectiveness/ethics_compliance/ethics_policy

101.17c Actively Employed
Actively employed is defined as employed by the University System of Georgia or an institution thereof and currently engaged in the performance of assigned duties. For the purposes of this policy, employees on Family and Medical Leave (not including intermittent FMLA leave), military leave, or other extended leave shall not be deemed active employees until such time as that employee has returned to work.

101.17d Ethics Training
Each actively employed University System of Georgia (USG) employee, to include institutional employees, is expected to complete the Ethics Training and Certification within 90 days of their initial day of employment as a condition of employment. Additionally, the USG may require periodic “refresher” ethics training and related certification courses.

101.17e Applicability
The University System of Georgia (USG) Ethics Policy applies to all members of the USG community. The USG community includes:

- All individuals employed by the USG or one of the USG institutions, including faculty, staff, student assistants, graduate assistants (lab, research, or teaching), and fee-based employees (regardless of full-time, part-time, limited term, grant or project funded, temporary, seasonal, or occasional classification);
- All individuals acting on behalf of the USG or one of the USG institutions, including consultants, contractors, vendors, and volunteers; and
- Members of the governing boards and employees of all cooperative organizations affiliated with the USG or one of its institutions.

All individuals employed by the USG or one of its institutions in any capacity shall participate in USG Ethics Policy training and shall certify compliance with the USG Ethics Policy on a periodic basis.

The USG Ethics Policy governs only official conduct performed by or on behalf of the USG. Violations of the USG Ethics Policy may result in disciplinary action, up to and including termination.

101.17f Employee’s Failure to Complete Ethics Training

**Staff**
In the event an actively employed employee fails to complete Ethics training and certification or other required training, the employee shall be subject to disciplinary action, up to and including termination. Upon initial failure to complete the required training and certification, the immediate supervisor of the employee shall convene a meeting and issue a verbal warning. If the employee does not remediate this requirement within three (3) business days of having received the verbal warning, the employee will be relieved of all duties and responsibilities, until such time, as the employee successfully completes the training and certification. All non-faculty employees shall have a total of ten (10) business days from the date of the verbal warning to complete the training and certification. If the employee still fails to complete the training and certification at the end of the 10-business day period, then the employee shall receive a final written warning and will be given ten (10) additional business days to complete the training. If the employee continues to fail to complete the training by the regular close of business on the 10th day after the issuance of the final written warning, then she/he shall be terminated.

**Faculty**
In the event a tenured or non-tenured employee with faculty rank continues to fail to complete the training and certification, the President shall remove the faculty member for cause consistent with the policy and procedures outlined in the USG Board Policy. If the faculty member is tenure-track, non-tenure, or part-time and/or adjunct and refuses to complete the training and certification, the faculty member shall also be subject to non-renewal of contract or non-reappointment. For more information, see Section 8.3.9 (Discipline and Removal of Faculty Members) in the Board of Regents Policy Manual at: http://www.usg.edu/policymanual/section8/policy/8.3_additional_policies_for_faculty/
Students
All student employees shall be subject to the ethics training and certification requirements and associated disciplinary procedures as outlined in the “Staff” section above. Failure to complete the training will result in the student employee being terminated.

For more information on the University System of Georgia’s Ethic Policy, please refer to the Board of Regents’ Human Resources Administrative Practice Manual for Employment at: http://www.usg.edu/hr/manual/general_criteria_for_employment/

102 Categories of Employment
Depending on the number of hours worked, employees will be designated as a full-time or part-time employee. At Georgia State University, employees whether full-time or part-time, are classified as either exempt or non-exempt in accordance with the requirements of applicable wage and hour laws. The terms exempt and non-exempt are from federal law (the Fair Labor Standards Act, or FLSA). The FLSA designates the types of jobs that must be tracked and paid on an hourly (non-exempt) basis, and the types of jobs that may be paid on a salaried (exempt) basis. The University’s employment categories are as follows:

102.1 Regular Staff
Regular Staff are employed on a continuous basis and whose duration of employment may also be defined by term and/or restricted funding source(s). Regular Staff employees may be full-time or part-time. Those with a work commitment of half-time or greater or .5 FTE are partial or full benefits eligible and those who work less than 20 hours per week are non-benefits eligible. The Classification and Compensation Department of Human Resources is responsible for determining if a position is to be designated as either exempt or non-exempt in compliance with Federal law.

Requirements of the Affordable Care Act (ACA): Under the ACA, all Regular Staff employees who work less than 30 hours per week (less than .75 FTE) and all temporary staff employees shall record and report all hours worked to determine health benefits eligibility.

102.1a Employment on a Project
If a position at Georgia State University is funded by a grant or a project, it is subject to the availability of funds. In the event that the grant or project funds are exhausted or reduced, or the grant or project is completed or canceled, this employment may terminate without the right of employee appeal. An employee working in a position funded by a grant or project should take accrued vacation during the term of the project since funds may not be available to pay for accumulated vacation after the grant or project ends.

102.1b Limited Term
Limited Term or fixed-duration employment is more than six months’ duration but with a date of termination specified at the time of hire (not to exceed three years). Limited Term appointments may be governed by specific terms and conditions of employment established at the time of hire and approved by the Department of Human Resources. Unless eligibility for benefits is modified by the specific terms of the appointment, Limited Term employees scheduled to work more than 20 hours per week are eligible for participation in most employee benefit programs.

102.2 Temporary Staff
Temporary Staff are employed for a short duration and are non-benefits eligible. Temporary employees (including student assistants) may be employed part-time or full-time for a period not to exceed 1,300 hours of work. However, such employees may be terminated at the conclusion of this 1,300-hour period and may be rehired as a temporary worker, after a twenty-six (26) week break in service has elapsed. Under no circumstances shall a temporary employee work over 1,300 hours. Temporary employees, within the University System of Georgia, are all considered as one institution, in the determination of hours or months worked.

Requirements of the Affordable Care Act (ACA): Under the ACA, all Temporary Staff employees shall record and report all hours worked to determine health benefits eligibility.

Temporary employees can be terminated at any time with or without cause at the discretion of the supervisor or department head without employee recourse. Temporary employees are not eligible for benefits. There are five types of temporary personnel.

102.2a Temporary Non-Students
All temporary, hourly employees who are not currently enrolled in classes at the University and who are not identified as student assistants are designated as temporary non-student employees. Temporary non-student employees may work no more than forty (40) hours per week to a maximum of 1,300 hours worked. At the end of the 1,300-hour period, the Temporary Non-Student must take a break of twenty-six (26) weeks. During the twenty-six (26) week break, the Temporary Non-Student is unable to be employed at Georgia State University as a temporary employee in any capacity.

102.2b Panther Temps
Panther Temps are temporary non-benefitted employees hired through the Human Resources Panther Temp. Program. Assignments are offered on a part-time or full-time basis. Assignments generally have durations of one (1) day to a maximum of 1,300 hours worked. At the end of the 1,300-hour period, Panther Temps must either be hired for regular employment or take a break of twenty-six (26) weeks. During the twenty-six (26) week break, the Panther Temp is unable to be employed at Georgia State University as a temporary employee in any capacity. Panther Temps may apply for regular positions; however, work as a Panther Temp does not guarantee regular, full-time employment at Georgia State University.

The Panther Temp program provides the University with efficient support staff in a timely manner at a lower cost than traditional temporary staffing agencies. The Board of Regents encourages all departments and hiring managers to hire temporary staff through the University’s internal staffing agency. For all your temporary staffing needs, please contact Panther Temps at (404) 413-3277. Panther Temp services include the following areas:

- Accounting/Finance
- Administrative
- Business Manager I, II, III
- Clerical
- Custodial/Maintenance
- Customer Service
- Human Resources
- Management/Marketing
- Professionals – Graphic Designers, IIT, Asst. Directors, etc.
- Tech Support
- And More

102.2c Student Employees
Student employees are considered temporary and include graduate assistants and student assistants. Student Employees may not exceed a total of 1,300 hours worked in a 12-consecutive month period. The 1,300 hours can be accumulated in any combination during the 12 month period. Student employees are not subject to the re-employment restriction requiring a break-in-service after 12-consecutive months of employment. International students in lawful F-1 and J-1 status who are enrolled full-time are eligible to work for an institution but must not work more than 20 hours per week in accordance with visa restrictions and must ensure compliance with Federal Work Study requirements.

1. Student Assistants
All hourly employees who are currently enrolled in classes at the University and are not identified as temporary non-student employees or as regular employees are designated as student assistants.

Student assistant employment is considered temporary employment. Student assistants are exempt from FICA withholdings (Social Security) if they are enrolled and regularly attending classes in pursuit of a course of study. The individual must be at least a half-time undergraduate or a half-time graduate or professional student. As a general rule, students should not be scheduled to routinely work more than twenty (20) hours per week. Students who do not meet the criteria will be taxed as a temporary non-student employee. Student assistants may not work more than forty (40) hours per week in a University department or in combination with a job elsewhere in the University, except in cases of pre-approved authorization by the immediate supervisor. Student assistants are temporary, non-benefitted employees. Please note that the FICA Exemption does not apply to an individual who is not enrolled in classes during school breaks of more than five (5) weeks (including summer breaks of more than five (5) weeks).
2. Graduate Assistants
Graduate assistants are temporary exempt positions and include the following titles:

- Graduate Research Assistant (GRA)
- Graduate Administrative Assistant (GAA)
- Graduate Computing Assistant (GCA)
- Graduate Teaching Assistant (GTAA – Level A and GTAB – Level B)

For information, please see the Graduate Assistant Policy at:

102.2d Seasonal Employees
Seasonal employees are temporary non-benefitted employees who work an average of ten hours per week over 1,300-hour period.

102.2e Occasional Employees
Persons whose work assignment is part-time, on-call, as needed. Employees in this category work no more than 10% FTE (never > 20%) over the course of the year, but may be used on a recurring basis but not over the 1,300-hour period. Employees in this category are not benefits eligible.

102.2f Consultants/Independent Contractors
Persons in this category are not University employees. They are on a contract to provide services to a department or unit and are not subject to the benefits outlined in this Employee Handbook.

102.2g Outside Agencies
Hiring supervisors should seek to fill temporary needs by using Panther Temps, prior to approaching an outside employment agency or signing a contract for services from an outside employment agency. If an outside employment agency is identified, the hiring manager must first contact the Purchasing Department and the Office of Legal Affairs for contract review.

102.3 Variable Employees
Variable employees are personnel who are paid hourly, but are eligible for benefits. There are two (2) types of variable employment at Georgia State University: academic variable employees and fiscal variable employees.

102.3a Academic Variable
Employees work only during the time that classes are in session and not during semester breaks. Employees in this status will not be entitled to claim sick leave or vacation time during the semester break nor will vacation or sick leave be accrued during these periods. Vacation and sick leave balances are frozen until the first day of the semester. The employee will not be required to complete time sheets during the semester break.

102.3b Fiscal Variable
Employees work fifty-two weeks per year with an established schedule that is outside of a standard work week. These employees have established hours per day and must claim sick leave and vacation accordingly. If a holiday falls on a normally scheduled workday, fiscal year variable employees may be required to work on the holiday. The employee is to take the holiday at a later date upon the approval of his or her supervisor. The holiday must be noted accordingly on the time sheet. Holiday pay will be at the same rate as a normal payday.

102.4 Special Employment Situations

102.4a Employment of Foreign Nationals
The employment and/or payment of nonresident foreign nationals shall be in compliance with all applicable federal laws and shall comply with all relevant visa restrictions.
(BOR 8.2.4 Employment of Foreign Nationals)

102.4b Employment of Relatives (Nepotism)
The basic criteria for the appointment and promotion of employees in the University System shall be appropriate qualifications and performance as set forth in the policies of the Board of Regents. Relationship by family or marriage shall constitute neither an advantage nor a disadvantage. No individual shall be employed in a department or unit with the result being the existence of a
subordinate-superior relationship between such individual and any relative of such individual through any line of authority. As used herein, "line of authority" shall mean authority extending vertically through one or more organizational levels of supervision or management.

This standard does not apply to the temporary or part-time employment of children under age 25, nor to any individual employed as of February 14, 1990, at any institution where a relative of such individual then held a superior position at least one level of supervision removed from such individual in any line of authority. Exceptions may be approved by the Board of Regents upon recommendation of the Chancellor as being clearly in the best interest of the institution and the University System.

For the purpose of this policy, relatives are defined as husbands and wives, parents and children, brothers, sisters, and any in-laws of any of the foregoing.

(BOR 8.2.3 Employment of Relatives)

102.4c Employment of Retirees
An individual, who has retired from the University System of Georgia and is receiving benefits from the Teachers Retirement System, the Employees Retirement System, or the Regent’s Retirement Plan, may be eligible for reemployment on a part-time basis by the University System. Reemployment of USG retirees by the University System of Georgia must fall under the following conditions:

1. The reemployment of a University System of Georgia retiree must be approved by the hiring institution’s president. Institutions must submit a copy of their hiring and approval procedures to rehire USG retirees to the Office of Faculty Affairs;
2. A rehired retiree must have a minimum break of at least one (1) month between the effective date of his/her retirement and the effective date of his/her reemployment;
3. The work commitment of a rehired retiree must be less than half-time; i.e., less than 49%;
4. The salary that is paid to a rehired retiree must be either:
   - No more than 49% of the annual benefit-based compensation amount that he/she was earning at the time of his/her retirement, with consideration for the average merit increase percentages that have been applied since the employee retired; or,
   - No more than 49% of the average compensation for the position into which the retiree is being hired based on the institution’s existing compensation plan, or, if not applicable, the average compensation of existing or previous incumbents; or,
   - No more than 49% of a reasonable market competitive rate for the position into which the retiree is being rehired as determined by the institutional chief human resources officer; and
5. The salary that is paid to a rehired retiree must be consistent with his/her work commitment.

(BOR 8.2.8.3 Employment Beyond Retirement)

102.4d Employment of Minors
The employment of all persons under the age of 18 years shall be in compliance with the regulations of the U.S. Department of Labor and Georgia State University's Programs Serving Non-Student Minors Policy. The full policy may be reviewed at:

http://safety.gsu.edu/files/2017/02/Policy-Final-Approved-Programs-Serving-Non-Student-Minors-Policy-Eff.-01.01.17.pdf

Answers to frequently asked questions may be reviewed at:

http://safety.gsu.edu/files/2017/02/MinorsOnCampusPolicyFAQs.pdf

103 Hiring and Termination Guidelines

103.1 Pre-Employment Screening
The pre-employment screening process consists of a background check, credit check (and may include drug testing for any position), as well as a probable skills proficiency demonstration based on the assigned position and departmental requirements.

103.1a Background Check
As a condition of employment with Georgia State University, employees shall submit to a background investigation. A background check shall also be performed on any existing employee being transferred, reassigned, reclassified, or promoted to a "position of trust", unless a background investigation confirming this procedure was conducted less than six (6) months of the transfer, reassignment, reclassification, or promotion. (Positions of trust are determined by the hiring unit in conjunction with the Office of Legal Affairs and are positions that routinely, as part of the job, involve interaction with children, after-hours access to facilities, access to financial resources, or have been
otherwise identified by the hiring unit in conjunction with the Office of Legal Affairs to require a more extensive background investigation).

Offers of employment shall be conditional pending the result of the background investigation, which shall include, at a minimum, the following:

- A state and federal criminal history check covering seven (7) years;
- A nationwide sex offender registry search;
- A social security number check;
- For positions of trust with financial responsibility, a financial report; and
- For all staff, faculty, and academic positions requiring a degree, an academic credentials check.

Offers of employment for positions of trust may be conditional pending the result of a state and federal criminal history check covering more than the minimum of seven (7) years. For more information, please see the Background Investigation Policy and Procedure at:

http://managers.hr.gsu.edu/files/gravity_forms/1-02e6ecd3857a89f67b0161de291608bc/2014/10/Background-Investigation-Policy-Procedure.pdf

To complete a Background Request Form, please visit:

http://managers.hr.gsu.edu/files/gravity_forms/1-02e6ecd3857a89f67b0161de291608bc/2013/06/Background-Form.pdf

103.1b Credit Check
A criminal background investigation plus credit check will be conducted on final candidate(s) if the position handles cash, checks or financial information. If a credit check has been conducted within the last year, a new investigation will not be conducted.

103.1c Drug Testing
Employees holding position(s) considered to be “high risk” shall be subject to random drug testing for illegal drugs for pre-employment screening, reasonable suspicion, post-accident, and required random testing. Additionally, an employee who has notified his/her supervisor that he/she has a drug related problem and maintains employment under the conditions set forth in Section 101.5a (Drug-Related Disciplinary Actions), shall be subject to random drug testing.

A “high risk” employee is defined as one whose job responsibilities pose a potential for significant risk or harm to the employee, other employees, or the general public in the event of inattention to duty or errors in judgment while on duty. This policy also includes law enforcement officers as well as individuals employed by private organizations that contract with the University to provide security services. Officers who are engaged full-time in purely administrative or clerical duties are not considered high risk. Furthermore, applicants for “high risk” positions and employees who have not previously performed high risk duties shall be required to successfully complete drug testing prior to being placed in the high risk position.

Random testing is defined as a process in which the names of “high risk” employees to be tested are chosen purely by lot. Such testing shall not, at any one time, be given to more than one employee on each work shift who has previously been classified as a “high risk” employee. All testing will be held in accordance with the procedures used by the State of Georgia, State Personnel Administration.

All employees shall be subject to drug testing for evidence of use of illegal drugs in cases of “reasonable suspicion”. Any affected employee may be required to submit to drug testing when there is reasonable suspicion to believe that the employee is under the influence of illegal drugs. The determination of reasonable suspicion shall be made by an official who is trained to make such determinations. Human Resources or the Office of Legal Affairs may also make a determination whether reasonable suspicion exists to requests an employee take a drug test. With the approval of Human Resources or the Office of Legal Affairs, the employee may be required to undergo drug testing when there is specific, well-articulated observations concerning the appearance, behavior, speech, or odor of the employee.

Any employee who declines a drug test, or who tests positive for drug use may be terminated from employment. Any candidate for employment who declines a drug test or who tests positive for drug use, may have their application removed from consideration for employment with Georgia State University. For more information, please see the Board of Regents’ Drug Testing policy at:

http://www.usg.edu/hr/manual/drug_testing
103.1d Skill Proficiency Demonstrations
For certain positions, candidates may be asked to demonstrate proficiency in word processing, spreadsheet software, data entry, ten key, or other job-related skills.

103.2 Conditions of Employment
The following Actions are required of all Employees as a condition of employment.

103.2a Completion of I-9
This form identifies an individual’s legal right to employment in the United States and must be completed within three days of employment.

103.2b Direct Deposit of Paycheck
All employees of Georgia State University are encouraged to use the automatic payroll deposit service, which provides for the direct deposit of pay to a participating bank.

103.2c Federal and State Withholding Forms
These documents indicate the amount of federal and state taxes to be withheld by the employer and must be completed upon employment.

103.2d Benefits Forms Completion
For benefits eligible employees only: Benefits enrollment must be completed within 30 days of the employee’s hire date with the University in order to participate in benefit programs.

103.2e Participation in Teachers Retirement System (TRS), Optional Retirement Plans (ORP) Contribution Plan
Teachers Retirement System of Georgia or the Optional Retirement Plan must be elected within 60 days from the employee’s hire date. This election is irrevocable. TRS is mandatory for non-exempt employees and optional for exempt employees. Exempt employees that do not make an election, within 60 days, will be defaulted into the TRS plan.

103.2f Loyalty Oath
All employees of the University System of Georgia who receive public funds for services rendered as employees are required to affirm that they will support the Constitution of the United States and the Constitution of the State of Georgia.

The Loyalty Oath must be completed as required by the laws of the State of Georgia. This form must be retained in the permanent files of Georgia State University.

103.2g State Security Questionnaire
The State Security Questionnaire must be completed for all persons employed for thirty (30) or more days. This form will be prepared and filed appropriately by Georgia State University.

The Sedition and Subversive Activities Act of 1953 (Georgia Law 16-11-5 et seq.) requires each new employee to sign, prior to employment in State Government, a questionnaire which is designed to establish that there are no reasonable grounds to believe that he/she is a subversive person. A subversive person is defined as one who commits, advocates, or teaches any act intended to overthrow or destroy the government of the United States or government of the State of Georgia by force or violence, or who is a knowing member of a subversive organization.

103.2h Transcripts
The University may require copies of transcripts to verify education and degrees awarded.

104 Orientation
Orientation is required of all employees. A general orientation program is regularly scheduled for all new regular employees.

The orientation program provides critical information concerning policies, procedures and employee benefits. All new employees are required to attend the orientation program. On the first day of work, new employees will be scheduled for orientation by the Payroll, Benefits & HRIS Office. In addition to attending the general orientation program, each new
employee should meet with his or her supervisor, who will explain the duties and responsibilities of the position. Any specific departmental policies, procedures, and regulations will be explained by the supervisor at that time.

104.1 Identification Card
A new employee will receive a PantherCard (identification card) as soon as his/her payroll information is added to the automated system. PantherCards can be obtained in the Auxiliary and Support Services Office. The card is the bearer's official University identification and should be carried at all times. It is to be shown upon request to any University employee whose assigned responsibilities authorize him/her to verify employee identification. The card is not transferable and is the property of Georgia State University. It should be returned to the University upon termination of employment. Loss of a PantherCard should be reported immediately to the Auxiliary and Support Services Office.

104.2 Duty to Report Criminal Charges/Determinations
Employees have the responsibility to report criminal charges/determinations.

104.2a Criminal charges
An employee of Georgia State University who is charged with a crime (other than a minor traffic offense and/or local ordinance violation) shall report having been charged to his/her supervisor within three (3) days of becoming aware of such charge. The employee shall report the crime(s) he/she has been charged with and provide documentation of the charges upon request. Within three (3) days of receiving notice from the employee, the supervisor will contact the Office of Legal Affairs and Employee Relations, so a determination can be made as to what action, if any, is immediately warranted.

104.2b Criminal Determinations
Within three (3) days of the employee receiving a determination of the criminal charges (e.g. charges dismissed, allowed to plead nolo contendere, found guilty, acquitted), he/she will notify his/her supervisor and provide documentation of the disposition. Within three (3) days of receiving notice from the employee, the supervisor will contact the Office of Legal Affairs and Employee Relations, so a determination can be made as to what action, if any, is warranted.

Failure to report under this policy may result in disciplinary action, including termination of employment.

104.3 Official Forms and Updates
New employees will be asked to fill out information forms for payroll purposes and will be responsible for the continuing accuracy of all information, including all criminal actions. If necessary, new forms may be obtained from Payroll, Benefits & HRIS. Be certain to notify Payroll, Benefits & HRIS of change of address. To change federal or state withholding, pick up the forms at Payroll, Benefits & HRIS.

105 Provisional Period

105.1 Provisional Period for New Hires, Transfers, and Rehires
Each new employee is required to serve the first six (6) months of employment at Georgia State University in a provisional status. During this time, the new employee has the first opportunity to evaluate the University as a place to work. Likewise, the supervisor will evaluate the employee’s job performance. If the employee’s work performance is not satisfactory, the employee will be notified in writing during the six-month provisional period and the employee may be terminated at that time without the right of appeal.

In the event of an approved leave of greater than thirty (30) days, an equivalent extension of the provisional period may be granted with the approval of the President or the Associate Vice President for Human Resources. An extension should be granted only in exceptional circumstances, and in no instance shall the provisional period be extended such that the total provisional period would exceed nine (9) months.

University System employees transferring to another University System institution or the University System Office are subject to a new six (6) month provisional period upon beginning at the new location.

Police Department employees are subject to the same provisional employment requirement as other employees, except that the six (6) month provisional period will not begin until any person employed as a police officer has completed his/her mandated training for certification as a police officer. This special provision only applies to those Police Department employees for who specified training is mandated by state law and such training occurs after their employment.
Employees in the six-month provisional period are eligible for transfer or promotion within the University during that period only when granted permission by the Dean/Vice President of their current college/division.

Employees who have successfully completed a provisional period and who are transferring to or being promoted into a new position will not be subject to another provisional period.

Former employees who are rehired will be considered new employees and will have another provisional period.

106 Reduced Hours and Shift Modifications
Occasionally, due to the needs of the University, employees may be required, with sufficient notification, to reduce their hours worked per week. In these instances, the employee will be given a two-week notice when possible.

107 Termination Guidelines

107.1 Clearance
Employees who are terminating employment must complete the Georgia State University clearance process. It is the responsibility of the employee to assure the University that he or she does not have any outstanding obligations to various departments on campus. This process is normally completed on the last working day. A terminating employee must obtain a Termination Clearance form from their department or from Payroll, Benefits & HRIS.

When notified of termination, the employee must return all University property and must leave the University premises by the date specified. See Termination Clearance under Resignation.

A representative from each department listed on the form must sign to indicate that the employee has no outstanding obligations. If the employee owes money to the University, Georgia State is authorized to hold accrued vacation pay to cover the obligation. **Important:** if the employee does not complete the clearance process, any regular pay and vacation pay that is due the employee may be delayed.

By 4:00 pm on the last day of work, the employee should report in person with the completed Termination Clearance form, and final timesheets or Report of Absence form to Payroll, Benefits & HRIS for clearance from the University. A final paycheck will be mailed or deposited directly into the terminated employee’s account.

107.2 Involuntary Termination
Staff employees may be terminated for cause. Georgia State University encourages all supervisors to follow the progressive discipline process; however, there are certain offenses that warrant immediate termination. Supervisors who are considering termination of an employee must contact Human Resources to ensure that all applicable laws, regulations, and policies are observed. Those offenses should then be discussed with employees by their supervisor. When notified of termination, the employee must return all University property and must leave the University premises by the date specified. See Clearance.

107.3 Reductions in Force (RIF)
Should it become necessary to reduce the work force at the University, job eliminations or job consolidation may be required. When personnel reductions become necessary, affected employees will be given 90 days’ notice when possible so that they may seek employment elsewhere within or outside of Georgia State University. For more information, please see the Reduction in Force Policy at: [http://managers.hr.gsu.edu/files/gravity_forms/1-02e6ecd3857a89f67b0161de291608bc/2016/01/Reduction-in-Force-RIF-Policy.pdf](http://managers.hr.gsu.edu/files/gravity_forms/1-02e6ecd3857a89f67b0161de291608bc/2016/01/Reduction-in-Force-RIF-Policy.pdf)

Employees who are terminated, demoted, or otherwise adversely affected by reorganization, redirection, program modification or financial exigency, as approved or determined by the University president or designee, are not governed by the procedures described in the Staff Grievance Policy.

107.4 Rehire after Termination
Former employees who are terminated for cause are generally not eligible for rehire. However, former employees who were terminated for cause may request the Associate Vice President of Human Resources to review the case and determine eligibility for rehire six (6) months from the effective date of the termination. The Associate Vice President’s decision will be rendered after a review of the employee’s work records at the University and other information as deemed appropriate.

107.5 Resignation
Georgia State University Employee Handbook Revised September 2017
Resignation is voluntary relinquishment of employment by an employee. An employee should submit written notification of termination a minimum of two weeks prior to his or her last day worked. Before leaving, the employee must return all University property including keys, I.D. cards, etc.

Employees who resign for any reason are requested to give as much notice as possible.

107.6 Retirement
No staff member may be required to retire because of age. The requirements for retirement under TRS can be found in the Board of Regents Policy Manual, Section 8.2.8. Employees planning retirement are encouraged to discuss their plans with representatives in the Benefits Office within 120 days their planned retirement dates.

107.7 Exit Interview
Employees who voluntarily are separated from the University (either by resignation or retirement) will be sent an electronic link to complete an exit interview. The purpose of the exit survey is to gain perspective and information on the employment experience at the University and the employee’s decision for leaving the institution.

Each Human Resource representative for a college/division/unit, should notify the Office of Employee Relations and HRIS of resignations and retirements in a timely manner to ensure each employee receives an exit survey. If a resigning/retiring employee does not receive an exit survey, he/she may contact the Office of Employee Relations at 404-413-3356 to have one sent.
(SECTION 200)
CLASSIFICATION AND COMPENSATION/ PAYROLL

201 Compensation
Georgia State University’s uniform classification and compensation program for classified staff employees is administered by the Classification and Compensation Office in the Department of Human Resources. The program consists of a General Pay Plan and Broadband Structure that are designed to group positions that have similar duties, levels of responsibility, skills, and educational requirements into the same general levels of pay. It also consists of a few unclassified job titles that are not assigned to a specific compensation level or pay rate. The pay rates for each job title are determined by the knowledge, training, skills and level of responsibility assigned to that position. In addition, every effort is made to ensure equitable salary ranges are in keeping with other universities in the University System of Georgia and similar positions in the local, regional and national markets.

202 BCat Classification System
The BCat system is based on general job categories that are linked to the Federal Integrated Post-secondary Education and Data System (IPEDS) job classifications. Every employee’s job title is assigned a specific BCat Identification code. The BCat system uses a logic that assembles similar types of positions by function allowing institutions to “customize” their campus working titles and to build compensation programs appropriate to their own competitive job markets.

203 Pay Plan/Salary Structure

203.1 Broadband Structure
The Broadband Structure places Director level job titles into a series of broad pay "bands," and "zones" within those bands. The Broadband Structure allows for certain flexibility as required to meet market competitive salary demands, particularly for positions that might be recruited regionally or nationally.

203.2 General Pay Plan
The General Pay Plan consists of pay grades which provide a means for the University to group comparable positions together into common ranges of pay, based on job scope, complexity and other factors. The salaries for similar positions should fall within a designated range, or Pay Grade. The ranges overlap, but each range specifies three guide points:

- A Minimum (all individuals would expect to make at least this pay level)
- A Midpoint (a benchmark to the external market for similar positions)
- A Maximum (the most that someone would expect to make for a position at a particular pay level)

203.3 Employment Classification
All employee job titles at Georgia State University are assigned a Fair Labor Standards Act (FLSA) status either exempt or non-exempt.

203.3a Exempt
Exempt status is assigned to positions that are not eligible for overtime pay as defined by the Fair Labor Standards Act (FLSA). Employees in executive, administrative, and professional positions are typically exempt under the FLSA and are paid a designated salary, regardless of the number of hours they might work in a week. Such positions are hence “exempt” from the FLSA. Exempt employees are not entitled to additional pay or compensatory time off for hours worked in excess of forty (40) hours in a given work week. Any schedule adjustments for an exempt employee must be approved by his/her immediate supervisor.

203.3b Non-Exempt
Non-exempt employees are subject to the provisions of the Fair Labor Standards Act (FLSA) and are eligible to be compensated for hours worked in excess of forty (40) per week. Employees that are assigned non-exempt status must record their hours worked in ADP e-Time and be paid on an hourly basis for all hours worked over forty (40) in a workweek. If a non-exempt employee works more than forty (40) hours in the workweek, they must be paid overtime at a rate of time-and-a-half. OVERTIME MUST BE APPROVED IN ADVANCE BY THE SUPERVISOR, SUPERVISOR’S DESIGNEE, OR DEPARTMENT HEAD. Failure to get overtime approval before working overtime hours may result in disciplinary action up to and including termination.
204 Employment Opportunities Posting
The Office of Employment, Department of Human Resources, have all employment vacancies posted on-line. Individuals are encouraged to apply and submit their application on-line at: http://employment.gsu.edu/

A posted position may specify that it is restricted to applicants within the Georgia State University community. Such a vacancy will be indicated as for “internal applicants only”. Internal applicants include regular classified staff only and do not include temporary staff. If a position holds a title that has been identified in the Georgia State University Affirmative Action Plan as underutilized by minorities or women, the vacancy must be posted externally. If a position is not deemed to be underutilized, the hiring manager may select either internal (only regular staff members may apply) or external recruitment (anyone can apply).

205 Minimum Hiring Standards
Minimum Hiring Standards (MHS) are intended to help ensure comparable basic hiring standards for comparable positions across campus. A MHS is the minimum threshold of education and experience required to perform a given job. An individual with an education level and/or experience below the stated MHS for a job title is not considered minimally "qualified" for the position, and is not referred by the Employment Office to a hiring department.

205.1 New Hire
The salaries of new employees are set based on the classification of the position, the salaries paid in the market, and the applicant’s education, skills, and previous related experience. When an individual meets the minimum qualifications of the position, the salary is normally set at the minimum of the salary range. However, if an individual has directly related prior job experience, or if the market warrants, the salary may be established above the minimum. Starting salaries are not normally set above the midpoint of the salary range. Exceptions to this practice must be approved by the Office of Classification and Compensation.

205.2 Promotion
Salary advancement and promotions will be based on merit. A promotion is the shift of an employee from one job title or position to another having more responsible duties or involving more skill (higher classification). To be promoted, the employee must meet the minimum job qualifications or MHS required by the new job title or position.

Employees can only be promoted in place during the fiscal year as a result of significant changes in assigned duties, the organizational structure, mission, or funding of the department/project. The supervisor is responsible for completing all of the necessary paperwork for this action.

The salary increase for promotions should be at least the minimum of the pay grade assigned to the position. The salary should not exceed the midpoint of the pay grade assigned to the new position.

Employees in the six-month provisional period are eligible for promotion only when granted written permission by the Dean/Vice President of the employee’s area.

205.3 Transfer
An internal transfer is the movement of an employee from one position to another within the University. All vacant positions must be formally advertised through the Office of Employment. A formal recruitment process will be required to fill all vacant staff positions.

Employees in the six-month provisional period are eligible for transfer within the University under the following circumstances:
- When granted written permission by the Dean/Vice President.
- When an employee of the University System transfers from one institution to another within the system.

All accumulated sick leave, retirement benefits and service date will be transferred if there is no break in service and the effective date may not be a holiday.

Utilization or transfer of accrued vacation leave will be based upon Board of Regents policy. Transferring employees should notify the hiring official of the intent to transfer eligible benefits and service date. Employees transferring to or from a State of Georgia or other institution in the University System of Georgia should consult with Payroll, Benefits, and HRIS regarding the transfer of their benefits.
205.4 Employment in Multiple Positions
Employees of Georgia State University may be employed in only one full-time position or classification within the University System of Georgia at any given time. If an employee wishes to accept another position in addition to a current position at the University or within the University System of Georgia, the following rules will apply:

- The combined work time for both positions cannot exceed 100 percent of full time status or forty (40) hours per week).
- Both positions must be the same FLSA classification, either exempt or non-exempt.
- Acceptance of the second position must be approved by the employee’s department head and the Associate Vice President of Human Resources or designee.

Questions concerning specific circumstances should be directed to the Payroll, Benefits, and HRIS Office in the Department of Human Resources for more detailed information.

206 Pay Adjustments

206.1 Merit Increases
The University recognizes and rewards individual performance by awarding merit increases. The funds available for merit increases vary from year to year depending upon budgetary constraints set by state legislators, the University System of Georgia, and identified marketplace and economic conditions. The University System of Georgia develops merit increase guidelines which establish ranges for individual merit increases based on performance criteria. Individual departments and supervisors designate how merit increases will be awarded to employees.

206.2 Promotion
A promotion is an authorized reassignment from one position to another position in a higher salary grade. Upon promotion, an employee is eligible for a salary increase. Promotion increases are determined on an individual-case basis within guidelines.

The salary increase for unadvertised promotions should be at least the minimum of the pay grade assigned to the position. The salary should not exceed the midpoint of the pay grade assigned to the new position.

206.3 Stipend
Additional compensation is appropriate when an individual is assigned, in writing, a major component of a job at a higher pay grade and is held accountable for the full scope of the job on a temporary basis in the absence of another member of the organization. All employees are expected to fill in for their co-workers during vacations and other short-term absences. The supervisor should determine if a stipend or additional temporary compensation is warranted. The amount of temporary compensation or a stipend should typically be up to 10% of the employee’s current base salary. Requests for additional compensation must be made in advance and in writing to the Payroll Division of the Department of Human Resources. Stipends generally should not continue for more than twelve (12) months. Stipend Request Forms are available at:
http://managers.hr.gsu.edu/files/gravity_forms/1-02e6ecd33857a89f67b0161de291608bc/2013/03/StipendRequestForm.pdf

If a position has changed over time or if substantive duties have been assumed that are beyond the scope of what is generally considered for a the position, the supervisor in collaboration with the incumbent should complete a Position Review Form (PRF). The PRF should be submitted for review to the Office of Compensation and Classification in the Department of Human Resources for review. The position should also be submitted to Payroll Division for review.

206.4 Lateral Transfer
A lateral transfer is defined as a movement from one position to another at the same pay grade. A lateral transfer should not result in a change in salary since the assignments are in the same pay grade with the same salary range. There are, however, certain rare situations that may justify salary adjustments, which must be requested in writing and approved in advance by the Classification and Compensation Office.

206.5 Demotion
A demotion is defined as a reassignment from one position to another position at a lower pay grade or salary range. A demotion can also be defined as a reassignment of duties to a lower level of pay or responsibility even if there is not a change in the employee’s job title or position.

Involuntary demotions may occur if work is eliminated, abolished or reorganized, as a disciplinary action or if a staff member is unable to perform the work satisfactorily.
The salary or pay grade for an individual who is involuntarily reassigned will be established by the Office of Classification and Compensation in the Department of Human Resources. In no case, will the salary exceed the maximum of the new grade.

207 Job Evaluation Process
The University’s job evaluation process is designed to maintain consistency in the utilization of various job titles. This process ensures that employees performing similar duties have the same or similar job titles with corresponding pay levels. The job evaluation process requires a comparative analysis of a position to determine if the current classification and/or compensation levels are appropriate. The job evaluation process also includes the review of required knowledge, skills and abilities needed to perform duties assigned to a position. A review of current market data may be required during the job evaluation process as a means of obtaining the University’s goals in:

- Attracting and retaining qualified individuals by matching job skills with the assigned position
- Ensuring that internal and external equity issues are addressed
- Encouraging professional growth for employees
- Recognizing necessary knowledge and skills required for a position and ensuring that the employee is appropriately compensated for performing them

207.1 Position Review Form (PRF)
The Position Review Form (PRF) is the job evaluation instrument used for position reviews. The PRF must be submitted to the Classification and Compensation Office whenever a formal review of a position is requested by a department. This form is used to:

- Classify a new position
- Review a vacant position
- Review incumbent position for update of duties
- Any other reviews (i.e. FLSA review, market analysis, etc.)

The Position Review Form (PRF) can be completed by filling out the form on the Human Resources case management system at: https://gsu-lr-sp-prod.entellitrak.com/ and selecting the Classification and Compensation tab.

207.2 Job Analysis and Job Audit
Generally, a position only needs to be reviewed if its duties have changed significantly over time or if substantive new duties have been assumed that are beyond the scope of what generally might be expected for a position with that title.

If an employee believes their position should be reviewed for reclassification, the employee should discuss the possibility with their immediate supervisor and/or the Human Resources Advisory Council (HRAC) representative. If the manager or HRAC representative concurs, a PRF should be submitted to the Classification and Compensation Department. Employees may be asked or may offer to help describe the duties they perform so that their manager can fully reflect the current scope of their responsibilities in the PRF.

The Classification and Compensation Office in Human Resources will review the information provided, and make any recommendations to the manager or to the designated HRAC representative of the college or division.

207.2a Desk Audit
A desk audit is an interview conducted to determine if a position is properly classified based on current duties and responsibilities. To accomplish this, individual interview meetings are scheduled with the incumbent and his/her immediate supervisor. Each will be asked a series of questions regarding the position duties and responsibilities and how they are carried out.

A desk audit can be requested through a departmental HRAC Representative or the Office of Employee Relations.

208 Administrative Salary Adjustments
Certain rare and exceptional circumstances may occur from time to time that warrant special salary adjustments. Such adjustments are not part of the normal compensation plan for staff. Requests for special salary adjustments must be sent in writing to the Classification and Compensation Office in the Human Resources Department.
209 Fair Labor Standards Act (FLSA)
The Fair Labor Standards Act (FLSA) is a group of federal rules and regulations that determine eligibility for overtime pay. Under the FLSA, if you perform duties that do not meet one of the exemption tests developed by the DOL and your earnings are below the current minimum threshold ($913 per week; $47,476 annually for a full-year worker), your position is classified as non-exempt or “NE,” and you are eligible for overtime pay or payment via compensatory leave time. However, if you perform duties that meet one of the exemption tests developed by the DOL, your position is classified as exempt or “E” and you are not eligible for overtime pay per the FLSA guidelines.

209.1 Overtime Pay
Overtime pay is calculated at one and a half times your regular rate of pay. Overtime pay is applicable for hours worked in excess of 40 in a workweek.

209.2 Compensatory Time
Compensatory time (comp. time) may granted in lieu of payment for approved overtime work at the rate of one and a half hours of compensatory time for each hour of overtime work. Any remaining balance of compensatory time must be paid out at the end of each fiscal year.

210 Deductions

210.1 Payroll Deductions
Each employee’s paycheck will have specific deductions as required by law, Georgia State University’s Regulation, and/or at the employee’s request as listed below.

210.2 Required Deductions
- Federal and State Income Taxes
- Social Security (FICA), if applicable
- Teachers Retirement System Contributions or Optional Retirement Plan Contributions.
- Georgia Defined Contribution

210.3 Optional Deductions
This list is not all inclusive:
- Loan payments
- Parking
- State Charitable Contributions Program
- Voluntary Retirement plans as defined under IRS codes
- Insurance premiums
- Annual Fund campaign gifts
- Flexible Medical Spending Account contributions
- Recreation Center membership fee

All temporary employees are exempt from Teacher Retirement System contributions and Optional Retirement Plan contributions and are not eligible for insurance benefits, but do participate in Georgia Defined Plan contributions. Regular employees working less than half time are not eligible for insurance or retirement benefits.

211 Garnishments and Withholdings
The University considers the acceptance and settlement of just and honest debt to be a mark of personal responsibility. The University is required by law to accept and process garnishments served by officials of the court. Failure to meet financial obligations causes discredit to the University. Repeated instances of default in the payment of debt, after appropriate counseling, are sufficient grounds to terminate employment for cause.

212 Pay Periods

212.1 Recording Hours Worked
Provisions of the Fair Labor and Standards Act require that non-exempt employees record their hours worked per workweek, per pay period. Georgia State University employees are to record their hours worked in ADP e-Time. The official workweek for all non-exempt employees begins at 12:00a.m. Saturday morning and ends at 11:59p.m. Friday evening. Recorded hours must accurately reflect hours worked for each work week of the pay period and should include all absences taken in the pay period.
Both the employee and supervisor must approve the hours reflected in ADP e-Time. The supervisor is responsible for approving the pay record to Payroll and ensuring that the employee’s and supervisor’s approvals have been completed.

Falsification of or failure to enter hours worked in ADP e-Time may result in failure to get paid and/or disciplinary action up to and including termination.

**ALL HOURS WORKED MUST BE APPROVED BY BOTH AN AUTHORIZED REVIEWING AUTHORITY AND THE EMPLOYEE.**

**212.2 Paychecks**
Non-exempt staff bi-weekly and variable staff are compensated for all hours worked every other Friday through midnight the Friday before payday.

Exempt staff (monthly staff) are compensated on the last day of each month.

**212.3 Direct Deposit**
All employees of Georgia State University are to use the automatic payroll deposit service, which provides for the direct deposit of pay to a participating bank. Employees using direct deposit are required to complete an *Authorization Agreement for Automatic Deposit of Net Pay* form available in the Payroll, Benefits, and HRIS Office.

If you do not have or are unable to obtain a bank account for direct deposit, please contact the Payroll, Benefits, and HRIS Office.

**212.4 Report of Absence**
Exempt employees should report all absences from duty in ADP e-Time. If an absence occurs after the 20th day of the month, the employee must complete a *Report of Absence form* for all absences from duty. This form must be signed by the employee and supervisor and filed with the Payroll Department of Human Resources by the 10th day of the following calendar month. Reporting absences for non-exempt employees should be done in ADP e-Time, as well. However, if the pay record needs to be updated after the employee has been paid to reflect absences, the non-exempt employee should complete a Report of Absence form. It must be signed by the employee and supervisor and filed with the Payroll Department of Human Resources as soon as possible.


301 General Benefits Information
Georgia State University offers eligible employees the opportunity to participate in various benefit plans provided by the Board of Regents and/or Georgia State University, which includes but is not limited to health insurance, dental insurance, vision insurance, life insurance, accidental death and dismemberment insurance, disability income insurance, term life insurance, dependent life insurance, flexible spending accounts, and retirement plans. The University contributes toward the premiums for health, basic life insurance and mandatory retirement plans based upon terms set by the Georgia Legislature and Teachers Retirement System of Georgia.

The Benefits Office provides each eligible employee with complete descriptions and comparisons of the available benefit plans, along with the respective monthly premiums. For specific information on the available benefit plans, please refer to the Human Resources, Benefits Office webpage at: http://employees.hr.gsu.edu/benefits/

302 Benefits Eligibility
To be considered "benefits-eligible," an individual must be appointed to a regular faculty or staff position that has an anticipated duration of greater than six (6) months, and is at least part-time (.5 FTE for staff and .38 FTE for academic year faculty). Benefits-eligible faculty and staff may cover their spouses and eligible dependent children.

Full Benefits Eligible: This is defined as 30 or more hours per week or .75 FTE and greater, which applies to regular faculty and regular staff employees. Full benefits include all benefits in accordance with University System of Georgia of Board of Regents policy.

Partial Benefits Eligible: This is defined as 20 to 29 hours per week or .5 FTE to .74 FTE. Partial benefits eligible may apply to regular faculty and regular staff employees. Partial benefits include retirement and pro-rated leaves.

Non-Benefits Eligible: This is defined as 19 or less hours per week (.49 FTE or less), which applies to regular faculty and staff employees. Non-benefits eligible also includes temporary faculty, staff, and student employees who may not work more than 1,300 hours in a 12-month period. Students may not be placed into a regular status.

302.1 New Employees
New benefits-eligible employees may enroll in available benefit plans within the first 30 days of employment. Employees who do not enroll in benefit plans within the first thirty (30) days of employment will be subjected to a medical underwriting review and approval.

302.2 Eligible Dependents
Eligible dependents include the legal spouse and dependent child or children (biological, adopted, or stepchild) up to 19 years of age (up to age 26 with proof that the dependent is either disabled or is enrolled at an institution as a full-time student).

303 Health Insurance
New employees who are benefits-eligible have 30 days from their date of hire to select a medical plan for themselves and any eligible dependents. During the Open Enrollment period, employees may change their healthcare plan elections and/or levels of coverage. The University shares in the cost of health insurance. Medical premiums are withheld from the payroll check on a pre-tax basis.

304 Dental Insurance
The University offers a voluntary dental programs under the Board of Regents for all eligible employees. The employee pays 100% of the monthly insurance premium and the premium is withheld from the payroll check on a pre-tax basis.

305 Accident Insurance
All benefits-eligible employees under age 70 can enroll in accidental death and dismemberment insurance. The employee pays 100% of the monthly insurance premium and the premium is withheld from the payroll check on a post-tax basis.

306 Life Insurance

306.1 Group Life Insurance
The University provides $25,000 of basic life insurance for all eligible employees at no cost.
306.2 Supplemental Life Insurance
Eligible employees may purchase supplemental life insurance in increments of 1, to eight times their annual salary. The premiums are based on the age of the insured and the amount of coverage selected. This is optional coverage and is paid by the employee on a post-tax basis.

Upon retirement, Supplemental Life Insurance is reduced to the lesser of 50% or $15,000. The maximum amount of coverage for supplemental and basic life insurance is $40,000.

306.3 Dependent Life Insurance
Eligible employees may also insure their dependents (spouse and children). Spouse Supplemental Life Insurance is available in $10,000 increments up to $500,000. Child Supplemental Life Insurance is available in $5,000, $10,000 and $15,000. Child Supplemental Life Insurance is offered for dependent children between the ages of six months and age 26. If a dependent becomes medically disabled prior to the age of ineligibility, he/she may continue as a dependent with medical certification. Premiums are deducted after tax. Upon Retirement Dependent Life reduces to $5,000 coverage on your spouse and/or child.

307 Disability Insurance
Eligible employees may participate in long-term and/or short-term disability insurance. These plans allow employees to receive 60% of their salary (up to the established plan maximum) after an elimination period of 14 calendar days. Employees must be in an approved leave status (i.e. FMLA) in order to apply for disability insurance.

Employees will have two options:
1. Employee may use sick/vacation leave during elimination period and then receive 60% short or long term benefit, after elimination period; or
2. Employee may use sick and/or vacation leave until leave is exhausted and then receive 60% short or long-term disability benefit

Employees may use sick or vacation leave or receive disability payment, but not both. An enrollment request, after initial eligibility, requires medical underwriting review and approval.

308 Flexible Spending Accounts
These programs allow individuals to set aside funds on a pre-tax basis for certain healthcare, dependent care, and transportation related expenses.

308.1 Healthcare Spending Account
The healthcare reimbursement account may be used to cover the out of pocket costs of medical, dental, and vision related expenses. Any unspent funds left in the account after the end of the plan year must be forfeited. This program requires annual re-enrollment.

308.2 Dependent Care Spending Account
The dependent care reimbursement account may be used to cover the cost of qualifying childcare, eldercare, or care of other legal dependents. Any unspent funds left in the account, after the end of the plan year, must be forfeited. This program requires annual re-enrollment.

308.3 Transportation and Parking Spending Account
This allows eligible employees to pay for work-related transportation costs on a pre-tax basis. Enrollment in this program is on a month-to-month basis and automatically continues into the next plan year.

309 Health Savings Account
The Health Savings Account is a tax advantage account established to pay for qualified medical, dental, and vision expenses. An employee must be enrolled in the Consumer Choice HSA Medical Plan. Tri-Care and Medicare enrolled participants are ineligible.

Any unused funds are accumulated in the account towards future expenses. Maximum contributions are set annually according to IRS guidelines.

310 Section 125 Plan
Georgia State University participates in a Section 125 Plan as authorized by the Internal Revenue Code. Employee health, dental, vision, and flexible spending account premiums are deducted on a pre-tax basis and are not subject to federal tax, state tax, or FICA. Choices made upon initial employment or during the open enrollment remain in effect for the plan year unless there is a mid-year qualifying event.
The annual open enrollment period normally occurs during the month of October or November with coverage dates effective January 1 of the following calendar year.

310.1 Qualifying Events for Mid-Year Changes
The IRS regulation, under Section 125, has rules regarding the operation of these plans. Exceptions are permitted under IRS rules when a member has a mid-year qualifying event. Employees are required to make the election change and submit documentation to the Benefits Office within 30 days of the qualifying event which includes:

- Change in marital status
- Birth or adoption of a child
- Death of a covered dependent
- Loss of eligibility status by a covered dependent
- Change in employment status that affects eligibility for coverage
- Losing or gaining healthcare coverage eligibility under Medicare or Medicaid
- Change in residence to a location outside of a healthcare plan’s area

Any benefits enrolled on a pre-tax basis, may not be cancelled until Open Enrollment to be effective at the end of a calendar year, unless the change is due to the IRS regulation qualifying events listed above.

310.2 Transfer of Benefits to Another Unit within the University System of Georgia
To transfer benefits to another unit of the University System of Georgia (USG), the employee must notify the current institution at the time of clearance that they will be transferring to another unit of the University System of Georgia. In addition, there must not be a break in service of more than 30 days. Benefit plans that are consistent between the USG Institutions will transfer. Plans which are unique to Georgia State University may not be transferred to an employee’s new employment. Plans unique to a given USG Institution are not transferable.

When the external transfer occurs with no break in service, an employee must transfer accrued vacation leave of between one (1) and twenty (20) days. For employees with accrued vacation leave of greater than twenty (20) days, the employee may elect one of the following options:

- Transfer of the total accrued vacation balance, not to exceed forty-five (45) days;
- Payment by the institution from which the employee is moving of accrued vacation leave greater than twenty (20) days. The total accrued vacation leave for which the employee may be paid shall not exceed twenty-five (25) days; or
- The transferring employee will restart the provisional period at the new location effective on the first day of employment and serve his/her first six (6) months in a provisional status, subject to all terms and conditions of the provisional period policy.

310.3 Transfer of Benefits from State Agency to University System of Georgia Institution
For more information please visit: [http://www.usg.edu/hr/manual/transfers/](http://www.usg.edu/hr/manual/transfers/).

311 Continuing Benefit Plans at Termination
Benefits remain intact until the last day of the month in which the employee terminates. Applicable premiums must be paid. The cost for COBRA for employees and/or dependents is 100% of the total premium, plus a 2% administrative fee. Employees are offered continued coverage under the Consolidated Omnibus Budget Reconciliation Act (COBRA) for up to 18 months. In special instances, the 18-month period may be extended. The election period and duration of coverage is outlined in the official notice sent by vendor to the former employee’s home address.

311.1 COBRA Disabled Status
If a qualified beneficiary is determined to be disabled under Title II or XVI of the Social Security Act at the time employment ends, the qualified beneficiary may elect continuation for up to twenty-nine (29) months.

311.2 COBRA Dependents
Dependents who lose eligibility may continue coverage for thirty-six (36) months.

312 Georgia Higher Education Savings Plan (Path2College529)
The Georgia Higher Education Savings Plan (known as a 529 Plan) is administered by TIAA-CREF in the State of Georgia. It allows employees to set aside money for higher education expenses - for designated beneficiaries. For plan details visit: [http://www.path2college529.com/index.html](http://www.path2college529.com/index.html)
313 Tuition Assistance Program (TAP)
The Tuition Assistance Program is available to full-time, benefits-eligible employees of the University System of Georgia. This program allows employees to gain further knowledge in their current position or seek to expand into any academic area within the university system. An employee may receive a degree at any level from a bachelor’s degree to a Ph.D.

To the extent possible, no employee should take a course(s) that would require him/her to be absent from work during regularly scheduled work hours. If attendance in an approved TAP course requires that an employee be absent from his/her assigned workstation during normal work hours, various accommodations may be possible, depending upon the needs of the unit/department and of the employee. The supervisor must certify that the employee’s participation in TAP will not adversely affect departmental services or result in an undue hardship for other employees.

If an employee requests to take classes during work hours, the employee must provide their supervisor with their proposed amended work schedule and must use vacation leave for the hours away from the office. At no time, should the employee be on the clock while attending a course(s). In the alternative, employees may request an alternate work schedule to attend a course(s). However, alternate work arrangements will only be granted at the discretion of the immediate supervisor. For TAP details, go to: http://www.usg.edu/hr/benefits/tuition_assistance_program_tap/

314 Professional Liability Insurance
The University, as a unit of the University System of Georgia, provides limited liability insurance protection to its employees while in the conduct of business for the University. This insurance covers employees’ legal liability to others for personal or bodily injury and property damage resulting from actions or inactions of an employee of the University System of Georgia who is acting within the scope of his or her employment. The Office of the Attorney General will defend the employee from such claims under most circumstances.

315 Retirement Plans
Georgia law requires all regular employees who are under age 60 and who work at least 20 hours per week or more to participate in a retirement plan. All regular employees are required to participate in the Teachers Retirement System of Georgia (TRS) or the Board of Regents Optional Retirement Plan (ORP). Membership in these plans is based upon exempt or non-exempt work status. Temporary, seasonal, and part-time employees working 19 hours or less per week contribute to the Georgia Defined Contribution Plan (GDCP).

315.1 Social Security
Terms, conditions, requirements, reservations, benefits, privileges, and other conditions of Title II of the Social Security Act, as amended, apply to all officers and employees of the University System except those specifically excluded under the agreements with the Employee Retirement System of Georgia.

315.1a Employees Covered by Social Security
All employees eligible for the Teachers Retirement System of Georgia and Optional Retirement Plans are covered by Social Security.

315.1b Employees Not Covered by Social Security
Non-resident aliens may be exempt, in accordance with their visas. All non-resident aliens are required to undergo a tax analysis prior to claiming exemption from Social Security.

315.2 Teachers Retirement System of Georgia
The Teachers Retirement System of Georgia (TRS) is a defined benefit plan. Participation in TRS is mandatory for non-exempt employees. Exempt employees have the option of choosing either TRS or the Optional Retirement Plan (ORP). Exempt employees must make an irrevocable election within 60 days of hire. If an election is not made within this time, you will be defaulted into the TRS defined benefit plan. The employee’s contribution to TRS is 6% of gross salary effective July 1, 2013 of the fiscal calendar year and is subject to change at any time without notice. Employee contributions are deducted from the employee’s salary before federal and state income taxes (pre-tax dollars) are paid on contributions. Employees who leave the University before retirement are advised to investigate their options regarding distribution of their retirement account. For plan details and account login information visit: http://www.trsga.com/.

315.2a Vesting
Vesting in TRS is the right to a retirement benefit after ten (10) years of creditable service and attainment of age 60, provided the TRS contributions have not been withdrawn. For further plan details visit: http://www.trsga.com and click on Publications.
315.2b Eligibility for Retirement
Eligibility for retirement is governed by the Teachers Retirement System of Georgia and the Board of Regents. See section 8.2.8 in the Board of Regents Policy Manual at: http://www.usg.edu/policymanual/section8/policy/8.2.8_retirement/

315.2c Disability Retirement
Permanent disability retirement is available at any age, if the member has 10 years of service.

315.3 Optional Retirement Plan (Regents Retirement Plan)
The Optional Retirement Plan (ORP) is available to exempt employees hired after June 30, 2008. Employee contributions are deducted from the employee’s salary before federal and state income taxes (pre-tax dollars) are paid on the contributions. The employee’s contribution to ORP is 6% of gross salary and is subject to change at any time without notice. Exempt employees must make an election within 60 days from their hire date to enroll in the ORP, this election is irrevocable. If no election is made, you will be defaulted into the TRS defined benefit plan.

315.3a Vesting
Vesting in ORP is immediate. This includes the employee and the employer’s contribution.

315.3b Eligibility for Retirement
It is the policy of the Board of Regents to provide for the retirement of all eligible employees either through the Teachers Retirement System of Georgia or the Regents’ Retirement Plan. See Section 8.2.8 Retirement in the Board of Regents Policy Manual at: http://www.usg.edu/policymanual/section8/C224/#p8.2.8_retirement for a complete description of all covered employment situations.

315.4 Voluntary Supplemental Retirement Accounts
Employees are eligible for two types of voluntary retirement programs: 1) a 403b tax sheltered annuity plan and 2) a 457 deferred compensation plan. These programs allow employees to set aside additional funds for retirement on a pre-tax or post-tax basis. IRS mandated annual contribution limits are set on a calendar basis. Employees may participate in both the 403(b) and the 457 maximum plan allowances.
401 Time-Off Benefits
Time-off benefits are provided to eligible employees of the University for a variety of reasons, including rest and enjoyment, jury/witness duty, illness, etc. The University has designed a comprehensive time-off benefits program. Vacation and sick leave are not accrued while in an unpaid leave status.

401.1 Holidays
Georgia State University observes the following 13 official paid holidays each year. An exact schedule of these holidays is published each year by the University administration. This schedule can be found at https://hr.gsu.edu/service-centers/benefits/. Student assistants, graduate assistants, part-time instructors, and temporary non-students are not eligible to receive holiday pay.

- New Year’s Day
- Martin Luther King Jr. Day
- Memorial Day
- Independence Day
- Labor Day
- Juneteenth
- Thanksgiving Day
- Friday following Thanksgiving
- Five days Winter Holiday

These holidays are observed in accordance with the rules and regulations set forth by the University. To receive pay for the holidays, an employee must be in active pay status the day before and the day after the holiday. A terminating employee will not be paid for any official holiday occurring after the last working day of his or her employment.

401.2 Vacation
Vacation time must be approved in advance by the supervisor before it may be taken.

401.2a Eligibility
Regular, full-time and part-time benefits-eligible employees are eligible to accrue vacation hours. Full-time employees accrue 10 hours vacation per month for the first five years of employment. After the completion of the 5th year of service, vacation will accrue at 12 hours per month. Employees with 10 or more years of service will accrue at 14 hours per month.

Regular Employees working at least one-half time but less than full time earn and accrue vacation hours in an equivalent ratio to their percentage of time employed.

An employee must be hired on or before the 15th of the month to accrue leave for that month. Leave is accrued on the last working day of the month.

401.2b Carryover of Unused Vacation Days
On December 31 of each calendar year, each employee’s leave record shall be adjusted to reflect no more than 45 days (360 hours) of accrued vacation/vacation.

401.2c Terminal Vacation Pay
All unused, accrued vacation/vacation, not to exceed 45 days (360 hours), shall be paid to an employee upon his/her termination from employment or retirement. If any portion of an employee’s compensation is funded by a grant or other funding sources, the terms set forth by the grant or funding partner will determine if the payout of vacation hours is permitted.

402 Sick Leave

402.1 Eligibility
Regular, full-time and part-time benefits-eligible employees are eligible to accrue sick leave hours. Full-time employees accrue 8 hours of sick leave per month.
Sick leave may be granted at the discretion of the institution and upon approval by the supervisor for an employee's absence for any of the following reasons:

- Illness or injury of the employee;
- Medical and dental treatment or consultation;
- Quarantine due to a contagious illness in the employee's household; or
- Illness, injury, or death in the employee's immediate family (spouse, children, brother, sister, parent, grandparent, grandchild, in-laws in the same categories, or an individual who stood in loco parentis for the employee or for whom the employee stood in loco parentis), requiring the employee's presence.

Employees, who work at least 30 hours a week are allowed to use five (5) days of accrued sick leave to care for an immediate family member. Employees are not to perform University related tasks while on sick leave.

402.2 Annual Allowance and Accumulation
For all benefits eligible, full-time employees, sick leave shall be accumulated at the rate of eight hours per day per calendar month of service.

Benefits eligible will accumulate sick leave in an equivalent ratio to their percentage of time employed. Sick leave for employees shall be cumulative.

402.3 Reporting Absences Due to Illness
Employees are expected to report all absences due to illness or injury directly to their supervisors or department heads as soon as possible and should indicate probable length of absence so that schedule adjustments may be made. All leave must be entered into ADP e-Time or amended on historical edits for processing and input.

402.4 Licensed Physician's Statement
If an employee is out of work due to illness or care of an ill relative for more than five (5) consecutive business days, a physician's statement is required covering the dates of absence upon return to work. Under some circumstances, supervisors may require an employee to provide a physician’s statement for sick leave absences for less than five (5) days.

402.5 Return to Work Certification
Return to Work Certification may be requested from employees who have been on sick leave. Work Certifications may also be requested of employees returning from FMLA leave.

402.6 Shared Sick Leave Program
The purpose of the Shared Sick Leave Program is to provide a means for University employees to voluntarily donate paid sick leave to a leave pool. The pool of donated leave is available to be used by fellow University employees who are eligible for and require leave while experiencing a serious health condition themselves or for the care of an employee’s immediate family member with a serious health condition.

Enrollment in the Shared Sick Leave pool is allowed only during the open enrollment period established by the Board of Regents during the months of October and November of each year or during a special enrollment period added upon depletion of Georgia State University’s shared leave pool. The amount of leave that can be donated by a participant per an enrollment period is 80 hours. Employees will be given the opportunity to donate a specified number of hours of sick leave in increments of eight (8) hours from their sick leave accounts to the Shared Leave pool by completing a Donor Transfer Certification Form at: http://www.usg.edu/hr/documents/USO_Shared_Sick_Leave_Enrollment_Form.pdf

An employee who donates must retain a minimum of forty (40) hours of personal sick leave upon donations. If an employee is currently participating in the Donated Leave Program, you are a participant in the Shared Sick Leave Program and re-enrollment is not needed. If you are a member and would like to donate hours to the pool, please complete a Shared Sick-Leave Member Donation Form.

If an employee is not a member and would like to join the program, the employee should read the eligibility rules for the program and send a completed Shared Sick-Leave Enrollment Form to HR-Benefits. Forms may be faxed to the HR Office at 404-413-3314.
Should the Shared Leave pool drop less than 120 hours, the pool will be considered depleted. All donors will, in this situation only, and upon notification of the depleted status of the pool, automatically be charged eight (8) hours per donor, unless the donor wishes to withdraw from the program. The automatic charge may only occur one time per calendar year. Should the pool be depleted a second time, in a given calendar year, no further requests for Shared Leave will be accepted.

402.6a Eligibility for Shared Sick Leave Program Benefit
In order to be eligible to receive Shared Leave, the employee must:

- be a member of the leave pool, and
- have completed the initial provisional period of employment, and
- provide certification from a licensed physician of a serious health condition for the employee or an employee’s immediate family member, and
- have exhausted all sick and annual leave (or provide credible evidence that he or she will have exhausted all sick and annual leave before the medical condition is resolved).

Requests to receive donated leave will be reviewed and approved by HR-Benefits. For more information, go to: http://www.usg.edu/hr/manual/shared_sick_leave_program

402.7 Sick Leave without Pay
Any employee unable to return to work after exhausting all accumulated sick leave and accrued vacation leave may request sick leave without pay for a period not to exceed one year. This additional sick leave without pay may be granted at the discretion of the department.

If additional sick leave is approved by the department, the employee will have the option to continue his or her group insurance benefits while on sick leave. The institution will continue to pay its share of the cost for such period, but the employee must continue to pay his or her share of premiums.

Upon return from approved, unpaid sick leave, the employee will be restored to his or her original position, or to an equivalent job with equivalent pay, benefits, and other employment terms and conditions. Georgia State University cannot guarantee that an employee will be returned to his or her original job. Should an employee be unable to return to work after being granted sick leave without pay for one year, the employee will be terminated.

402.8 Terminating Sick Leave
A terminating employee shall not be paid for any sick leave earned but not taken. However, employees retiring may use accumulated sick leave to earn additional creditable service time with Teachers Retirement System of Georgia (TRS).

403 Workers’ Compensation
All University employees are covered by the State of Georgia Workers’ Compensation Law, which may provide medical and income benefits if you are injured on the job. Workers’ Compensation also provides benefits to your dependents if you die as the result of a job related illness or injury.

403.1 Work Related Injuries
In the event of an injury while performing job duties, the employee should immediately report the injury to the supervisor or supervisor’s designee. It is the supervisor (or designated alternative) who is responsible for reporting employee injuries/accidents, following the established reporting system. Failure to report and file the accident promptly could result in failure to receive benefits.

In the event of a life-threatening emergency, call 9-911 for immediate assistance.

If treatment is required, arrangements for medical attention can be arranged by following the established procedures detailed at: https://risk.gsu.edu/workers-compensation/

All care and follow-up care must be from an authorized/approved medical provider, even after an emergency room visit. Treatment will not be authorized from any physician or facility without prior approval from the University insurance carrier, the Department of Administrative Services (DOAS).

Information on accident and reporting instructions for Workers’ Compensation can be found at: https://risk.gsu.edu/workers-compensation/
403.2 Return to Work from Workers’ Compensation Leave
When an employee returns to work, it is the responsibility of the supervisor to inform the Occupational Health and Safety Officer in the Department of Safety and Risk Management and the Benefits Office immediately. Late notification of return to work status may result in incorrect payroll reporting for the employee.

404 Personal Leave
At the discretion of the president of an institution personal leave of absence without pay for periods not to exceed one (1) year may be approved. Such approved personal leave shall allow the employee the right to elect to continue group insurance benefits. The employee must pay the full cost for any coverage continued under this provision.

404.1 Benefits during Personal Leave
Approved unpaid leave allows employees to retain insurance benefits. However, employees on unpaid leave will not continue to accrue vacation or sick leave.

404.2 Unapproved Personal Leave
When an employee is absent from work and has not made arrangements to be on official leave, accrued vacation will be charged until exhausted. Once exhausted, the employee will be in an “hours without pay” status. This means that paychecks will no longer be issued, unless Payroll, Benefits, & HRIS determines otherwise. Employees may be terminated for taking unapproved leave.

404.2a Termination Due to Inability to Work
If an employee is not approved for leave and is unable to return to work for three (3) consecutive, scheduled work days, the employee may be terminated. Even if the employee communicates with the department as to why the employee is unable to report to work, he/she may still be terminated. This does not include circumstances covered by FMLA, Military Leave, or leave previously approved by the department and/or the University.

405 Administrative Leave
Administrative leave is a leave of absence initiated by the University to deal with special circumstances in which it is desirable to continue an employee’s association with the University for the period of the leave. Administrative leave may be with or without pay and carries no promise of future re-employment.

406 Family and Medical Leave

406.1 Traditional Family and Medical Leave
Pursuant to the Family and Medical Leave Act (FMLA), the University provides eligible employees with: (1) up to 12 workweeks of unpaid, job-protected leave in a rolling 12-month period for certain family and medical reasons; or (2) up to 26 workweeks of leave for eligible employees to care for a covered service member with a serious illness or injury, as specified in the University’s Military FMLA Policy (see Section 406.2).

406.1a Eligibility
To be eligible for FMLA leave, an employee must have been (1) employed by the University for at least 12 months (need not be continuous); (2) have worked at least 1,250 hours during the previous 12-month period (unless absent on military leave); and (3) work at a location where the University employs at least 50 persons within a 75-mile radius. The rolling FMLA leave year begins on the first day of the employee’s FMLA leave.

406.1b Reasons for Leave
Eligible employees can take leave for any of the following reasons:
- Birth of employee’s child;
- Placement with employee of child for adoption or foster care;
- The employee’s own serious health condition, including pregnancy, childbirth and related medical conditions; or
- To care for the child, spouse or parent of employee with a serious health condition.

406.1c Unpaid Leave
FMLA leave is unpaid. However, the University requires employees to use their accrued paid time off concurrently with FMLA leave before going into an unpaid FMLA leave status. Accrued sick leave will be applied first to FMLA leave and, if exhausted, accrued vacation time will then be applied.
Exceptions: (1) if an employee’s FMLA leave is a result of an on-the-job injury covered by Workers’ Compensation, the University will not apply accrued sick and vacation time to the FMLA leave unless so elected by the employee; and (2) if an employee on FMLA leave has short-term disability insurance, he or she may elect to go into an unpaid leave status once the short-term disability benefits begin; although the employee must use accrued sick leave and/or vacation leave during the short-term disability waiting period.

During FMLA leave, employees continue to accrue paid time off during times when accrued leave is being applied. FMLA leave does not constitute a break in service for purposes of longevity, seniority or employee benefits plans.

**406.1d Health Benefits**
During FMLA leave, the University maintains health benefits for an employee under the same conditions as when the employee is working (i.e. the University continues to be responsible for the employer’s portion of the premium and the employee continues being responsible for the employee’s portion of the premium) as follows:

- During periods when accrued paid time off is being applied to the FMLA leave, the University will continue to deduct the employee portion of the benefit premiums as regular payroll deductions.

- During periods when FMLA is unpaid, the employee will receive an invoice for their premiums and must make arrangements to timely pay the employee portion of the premiums. Failure to pay premiums will cause health benefits to lapse. An employee who does not return from FMLA leave may be required to reimburse the University for the employer's portion of employee benefit premiums paid by the University during the FMLA leave.

**406.1e Notice of Leave**
A Request for Leave Form is available from Human Resources. A request for leave may also be submitted via ADP e-Time by following the steps outlined at:

http://managers.hr.gsu.edu/files/gravity_forms/1-026edcd9857a68967b0161de291608bc2013/06/e-TIMErequeststeps.pdf

If the need for FMLA leave is foreseeable, the employee must give the University at least thirty (30) days prior written notice. Where the need for FMLA leave is not foreseeable, the employee is expected to notify the University as soon as possible. When an employee becomes aware of a need for FMLA leave less than thirty (30) days in advance, it should be possible for the employee to provide notice of the need for leave either the same day or next business day.

To give notice to the University, the employee should report the need for leave to both the employee’s supervisor and Human Resources. Employees requesting a leave extension should do so in writing, if possible, two weeks prior to their scheduled FMLA end date. Failure to comply with these notice requirements will be grounds for, and may result in, deferral or denial of the requested leave until the employee complies with these requirements.

**406.1f Eligibility Notice/Notice of Rights and Responsibilities**
Within 5 business days of an employee’s request to HR for leave, the University will provide the employee with: (1) an Eligibility Notice indicating eligibility for leave or providing the reason for ineligibility (refer to the definition of “eligibility” above); and (2) a statement of the employee’s Rights and Responsibilities. The FMLA Medical Certification Form will also be provided to the employee at this time.

**406.1g Medical Certification Required**
Employees who request FMLA leave because of their own serious health condition or that of a family member must submit a Medical Certification Form completed by the health care provider in support of the leave request. The University’s FMLA Medical Certification Form is available from Human Resources and online and must be returned to the University within fifteen (15) calendar days after it is provided or requested, or as soon as possible under the circumstances.

If the Medical Certification Form returned to the University is not satisfactory, an employee will be told of the deficiencies in writing and given ten (10) calendar days to complete the Form satisfactorily. If the medical information is inadequate, designated University HR representatives may contact the
employee’s health care provider directly to authenticate or clarify information of the certification without the employee’s consent. The University’s designated HR representatives may also directly contact the employee’s health care provider with the employee’s permission to get more complete information regarding the nature of the ailment, the duration of the leave needed, the need for intermittent leave, etc. A Medical Information Release Form is available from Human Resources. Failure to submit a complete and sufficient Medical Certification will be grounds for, and may result in, deferral or denial of the employee’s requested FMLA leave.

The University can request a second or third opinion regarding the employee’s condition and treatment, at the University’s expense.

Employees requesting an extension of any FMLA leave must provide a new Medical Certification of the need for the continued leave.

406.1h Designation Notice
Absent extenuating circumstances, the University will send the employee a Designation Notice within five (5) business days of having sufficient information to determine whether the requested leave is FMLA-eligible. The Designation Notice will indicate whether or not the leave is designated as FMLA leave and the amount of leave that will be designated, if known. This designation may be retroactive.

Employees absent on medical leave may be required to provide medical certification of their fitness to return to work before they may return to the workplace. The Fitness to Return to Work form is available from Human Resources. If the Fitness to Return to Work form is requested, employees cannot resume work until the completed Fitness to Return to Work certification has been submitted.

Any leave that qualifies as FMLA leave may be designated as FMLA leave by the University, in its sole discretion, regardless of whether the employee requests FMLA leave or meets all employee leave obligations.

406.1i Duration of FMLA Leave
Generally, eligible employees will be entitled to a cumulative total of 12 workweeks of FMLA leave within a rolling 12-month period. However, when the leave time includes military caregiver or qualifying exigency leave (described in the University’s Military Family and Medical Leave Act Policy – Section 406.2), alone or in combination with regular traditional FMLA, the employee is entitled to up to 26 workweeks of qualifying leave during any single 12-month period. Any combination of FMLA leave may not exceed the maximum limit of 26 workweeks.

A husband and wife who both work for the University are entitled to a combined total of 12 workweeks of FMLA leave in a 12-month period for the birth, adoption or foster care placement of their child; or to care for a parent with a serious health condition. The mother and father are each entitled to take 12 workweeks of leave to care for a seriously ill child.

406.1j Intermittent Leave
Under some circumstances, FMLA leave may be taken on an intermittent basis or the employee may work a reduced schedule. Intermittent leave must be certified by a health care provider as necessary and should be scheduled to avoid disruption to the University to the extent reasonable.

406.1k Re-certification
An employee may be asked to re-certify a serious health condition every thirty (30) days (if the employee is absent during that period) for chronic/long-term illness or pregnancy. A re-certification may be required in less than thirty (30) days if: (1) the employee asks for an extension of leave; (2) circumstances have changed; or (3) the University has doubts about employee’s FMLA status (e.g. Monday/Friday absences).

Employees will be required to have annual medical certifications for their own serious health condition lasting more than one year, including chronic/lifelong ailments.

406.1l Return to Work
An employee returning to work from FMLA leave will be returned to the same or an equivalent position as was held prior to the leave unless the position has ceased to exist because of business necessity. If the employee does not return to his or her original position or an equivalent position as soon as he or she is able, the University will consider the employee to have voluntarily resigned.
Certain “key employees” may not be eligible to be reinstated to the same or an equivalent position at the conclusion of their FMLA leave. The University will notify such employees of the “key employee” status and the conditions under which they may be denied reinstatement, if applicable.

406.2 Military Family and Medical Leave Act Policy

Unless specifically stated otherwise herein, procedures, notices, and rights and responsibilities state above as part of the University’s policy for traditional FMLA leave apply to military FMLA leave.

Pursuant to the Family and Medical Leave Act (FMLA), the University provides eligible employees with: (1) up to 12 workweeks of unpaid, job-protected leave in a rolling 12-month period for a qualifying exigency; or (2) up to 26 workweeks of leave for eligible employees within a single 12-month period to care for a covered service member with a serious illness or injury.

406.2a Eligibility

To qualify for leave under the military Family and Medical Leave Act provision, an employee must be eligible for traditional FMLA leave and be either: (1) the parent, spouse, son or daughter of a service member in the Regular Armed Forces, National Guard, or a Reserve component of the Armed Forces, or of an Armed Forces retiree, who in on active duty (or has been notified of an impending call or order to active duty) in a foreign country; or (2) the spouse, son, daughter, parent, or next of kin of a covered service member undergoing medical treatment, recuperation, or therapy, who is otherwise in outpatient status, or is otherwise on the temporary disability retired list, for a serious injury or illness.

406.2b Reasons for Leave

Eligible employees can take leave for any of the following reasons:

- **Qualifying Exigency** - A qualifying exigency arising out of the fact that a son, daughter, spouse or parent of the employee is on active duty (or has been notified of an impending call or order to active duty) in the Armed Forces in a foreign country.

- **Military Caregiver** - To care for a covered service member with a serious injury or illness if the employee is the spouse, son, daughter, parent, or next of kin (nearest blood relative) of the covered service member.

406.2c Covered Service Member

A covered service member is one who is: (1) undergoing medical treatment, recuperation, or therapy, who is otherwise in outpatient status, or is otherwise on the temporary disability retired list, for a serious injury or illness; or (2) a veteran who in undergoing medical treatment, recuperation, or therapy for a serious injury or illness and who was a member of the Armed Forces (including a member of the National Guard or Reserves) at any time during the previous of 5 years preceding the date on which the veteran undergoes that medical treatment, recuperation, or therapy.

The serious injury or illness is covered if it was incurred while in the line of duty (or the service member had a pre-existing condition that was aggravated while in the line of duty) and renders the service member medically unfit to perform his/her military duties. The University will rely on authorized health care providers or designated officials in the Department of Defense to determine whether the service member is deemed a covered service member.

406.2d Notice of Leave

To give notice to the University, the employee should report the need for leave to both the employee’s supervisor and Human Resources. A Request for Military Leave Form is available from Human Resources.

- **Qualifying Exigency** - When the need for leave because of a qualifying exigency related to a family member’s active duty is “foreseeable,” the employee should provide notice as soon as practicable, regardless of how far in advance such leave is foreseeable. When an employee becomes aware of a need for FMLA leave less than 30 days in advance, it should be practicable for the employee to provide notice of the need for leave either the same day or the next business day. As soon as practicable means as soon as both possible and practical, taking into account all of the facts and circumstances in the individual case.
Military Caregiver – As with traditional FMLA, an employee must provide the University with at least 30 days advance notice when requesting military caregiver leave that is foreseeable. If the need for leave is not foreseeable, then notice must be given as soon as practicable.

406.2e Eligibility Notice/Rights and Responsibilities
As with traditional FMLA leave, employees who request military FMLA leave will be sent the University’s Eligibility Notice and Notice of Rights and Responsibilities. A certification form for Qualifying exigency leave or Military Caregiver leave, as applicable, will be included with this correspondence.

406.2f Certification for Qualifying Exigency Military Leave
The first time an employee requests leave because of a qualifying exigency, the employee must provide a copy of the covered military member’s active duty orders or other documentation issued by the military. The documentation must indicate that the covered military service member is on active duty or called to active duty status in a foreign country and the dates of active duty service. The employee shall need to supply such documentation again only if requesting leave for: (1) the same covered service member for a different active duty or call to active duty; or (2) a different covered service member.

A Certification for Qualifying Exigency Leave Form is available from Human Resources and includes a list of approved qualifying exigencies. A completed Certification form is required in order for leave to be granted.

The University may contact an appropriate unit of the Department of Defense to request verification of active duty/call to active duty status. Employee permission for such contact is not required.

The University may require confirmation of the employee’s relationship with the covered service member at any time in this process.

In all instances in which certification is requested, it is the employee’s responsibility to provide the University with complete and sufficient certification, and failure to do so may result in the delay or denial of FMLA leave.

406.2g Certification for Military Caregiver Leave
Employees who request military caregiver leave to care for a covered service member with a serious injury or illness are required to submit a Certification for Military Caregiver Leave form completed by an authorized health care provider of the covered service member. Certification forms are available from Human Resources. Except as stated below, a completed Certification is required before leave can be granted. The University may require confirmation of the employee’s relationship with the covered service member at any time in this process.

In lieu of any certification, the University will accept Invitational Travel Orders (ITOs) or Invitational Travel Authorizations (ITAs) issued to any family member to join an injured or ill service member at his or her bedside, regardless of whether the employee is named in the order or authorization. An ITO or ITA is sufficient certification for the duration of time specified in the ITO or ITA. During that time period, an eligible employee may take leave to care for the covered service member in a continuous block of time or on an intermittent basis.

The University may seek authentication and clarification of the ITO or ITA but will not seek a second or third opinion or a re-certification during the period of time in which the employee’s leave is supported by an ITO or ITA.

If an employee will need leave to care for a covered service member beyond the expiration date specified in an ITO or ITA, the University will request that the employee have an authorized health care provider complete a certification form for the additional time. Timelines designated under the traditional FMLA policy will apply for return of such certifications.

In all instances in which certification is requested, it is the employee’s responsibility to provide the University with complete and sufficient certification, and failure to do so may result in the delay of denial of FMLA leave.
The University may seek authentication and/or clarification of the Certification Form but will not seek second and third opinions or re-certifications for military FMLA leave.

406.2h Duration of Military Family and Medical Leave

- **Qualifying Exigency** - Eligible employees using qualifying exigency leave will be entitled to a cumulative total of 12 workweeks of FMLA leave within a 12-month leave period and are covered by the same policy provisions (as to duration, benefits, return to work, etc.) as employees requesting traditional FMLA leave under the traditional FMLA leave policy.

- **Military Caregiver** – Employees using military caregiver leave alone or in combination with traditional FMLA or qualifying exigency leave may take up to 26 workweeks of leave during any single 12-month period. The amount of traditional and/or qualifying exigency leave combined is limited to a total of 12 workweeks; the difference may be taken as military caregiver leave. The 26 workweeks of military caregiver leave run on a separate FMLA year that commences with the first day leave is taken and can run forward until the end of that 12-month period. Any combination of the FMLA leave may not exceed the maximum limit of 26 workweeks in that single 12-month period. Unused military caregiver leave is forfeited at the end of that 12-month period.

For military caregiver leave, a husband and wife who both work for the University would be limited to a combined total of 26 workweeks for military caregiver leave alone. The same 26 workweek limitation applies when in combination with any other 12 workweek FMLA leave, with the exception of caring for a seriously ill child, which expands the traditional FMLA entitlement of 12 workweeks to 24 for the mother and father combined (family members are generally limited to 12 workweeks for care due to the birth, adoption, or placement of a child or the care of a qualifying relative during the 12-month period).

In certain cases, leave may be taken on an intermittent basis or the employee may work a reduced schedule. Intermittent leave must be necessary and should be scheduled to reasonably avoid disruption to the University’s workplace.

407 Military Leave

407.1 Definition of Military Leave

Military duty, for the purpose of these regulations, includes any ordered military duty in the service of the State of Georgia or the United States. This includes schools conducted by the armed forces of the United States.

407.2 Duration of Military Leave

Regular benefit-eligible employees are entitled to up to 18 days of leave with pay while engaged in the performance of military duty and while going to and from such duty during normal working hours. The maximum length of military leave with pay is 18 workdays (144 hours) in any one federal fiscal year (beginning October 1) or continuous period. The maximum leave time without pay allowable cannot exceed five (5) years. This may now be accessed in e-Time.

407.3 Benefits during Military Leave

At the expiration of maximum paid military leave time, continued absence by the employee shall be considered as military leave without pay. The employee may elect to exhaust accrued vacation leave hours prior to going on an unpaid leave status. During the period of Military Leave without Pay, an employee may retain health, dental, and life benefits under the same conditions that applied before the leave began. If an employee’s share of insurance premiums cannot be deducted from his/her pay, the employee will be required to pay his or her share of insurance premiums each month while on leave. Failure to pay the employee share of the insurance premiums may result in loss of coverage.

407.4 Return from Military Leave

The employee must provide advance notification to the department and the Benefits Office of the return to work date. Employees may be required to provide fitness-for-duty certification prior to being restored to active status.

407.5 Military Physical Examination Leave

Any regular employee required by federal law to take a military physical examination shall be paid for any time lost to take such examination.
408 Maternity Leave
Disability due to pregnancy is considered as any other disability and appropriate sick leave provisions of these policies apply. See Sick and/or Family and Medical Leave for further information.

408.1 Worksite Lactation
As a family-friendly employer, Georgia State University provides a supportive environment that enables breastfeeding employees to express their milk during business hours. The below outlines information regarding designated on-campus lactation rooms and reasonable break times to accommodate milk expression. This information will be posted on the Georgia State University Human Resources’ website at: https://hr.gsu.edu/download/georgia-state-university-lactation-areas-for-nursing-mothers/

Please contact the Office of Employee Relations at (404) 413-3356 with any questions regarding Worksite Lactation rooms.

408.1a Lactation Rooms
Georgia State University has designated private and sanitary locations on each campus, so that lactating mothers may express their milk during business hours. The designated lactation rooms provide an electrical outlet, comfortable chair, and nearby access to hot running water and soap. Breastfeeding mothers are responsible for keeping the general lactation room clean for the next user. If employees prefer and it is available, they may also express their milk in their own private offices, or in other comfortable locations agreed upon in consultation with the employee’s supervisor.

408.1b Reasonable Break Times
Lactating mothers shall be granted flexible and reasonable breaks, using their normal break periods and meal times, to accommodate milk expression. Nursing mothers who wish to express milk during the work period should keep supervisors informed of their needs so that appropriate accommodations can be made to satisfy the needs of both the employee and the department. Nursing mothers who feel they have been denied appropriate accommodations are encouraged to contact Employee Relations at (404) 413-3356.

408.1c Time away from Work - Instructions for Supervisors
Supervisors should keep in mind that expressing breast milk may be a physical necessity for some mothers. Thus, supervisors should make every reasonable accommodation to support the needs of nursing mothers. Such accommodations should include permitting nursing mothers who need to express breast milk to visit lactation room(s) during normal break times or meal times and providing reasonable unpaid time or use of sick time if applicable. While a supervisor may require the lactation break time, if possible, to run concurrently with break times already provided, supervisors should be flexible in allowing nursing mothers to select appropriate times to utilize a lactation room on campus or a private office.

409 Educational Leave
The President or a designee may grant educational leave without pay to full-time employees who have at least one year of service at the time of requesting leave. Educational leave may not exceed one year at a time and is to be used for obtaining a degree or professional certification. Such approved leave allows the employee the right to elect to continue his or her group insurance benefits at the same employee rate the individual paid through payroll deduction. The employee will be required to pay his or her share of insurance premiums while on leave each month. Failure to pay the employee share of the insurance premiums may result in loss of coverage.

409.1 Educational Support Leave
To supplement work-life balance options for University System of Georgia employees, each full-time, non-temporary employee of the USG shall be eligible for up to eight (8) hours of paid leave per calendar year for the purpose of promoting education in this state as authorized by O.C.G.A. § 45-20-32. Only activities directly related to student achievement and academic support will qualify for education support leave. Education support leave is not charged against any other leave. Education support leave does not accumulate or rollover and is not paid-out upon change of employment status.

The intent of the Education Support Leave is to provide parents with the opportunity to participate in activities related to their children’s (students) educational achievements (e.g. Parent Teacher Conferences). Additional examples are provided on the following team Georgia website link: team.georgia.gov/Georgia-news/education-support-leave-now-available-to-state-employee/
410 Organ and Marrow Donation Leave
Each employee who serves as organ donor for the purpose of transplantation shall receive a leave of absence, with pay, of thirty (30) days. Each employee who serves as a bone marrow donor for the purpose of transplantation shall receive a leave of absence, with pay of seven (7) days.

Leave taken under this provision shall not be charged against or deducted from an employee’s accrued vacation or sick leave. Such leave shall be included as service in computing any retirement of pension benefits. This provision shall apply only to an employee who actually donates an organ or marrow and who presents to the appropriate supervisor a statement from licensed agency or hospital administrator that the employee is making an organ or marrow donation.

411 Death in the Family
Benefits eligible employees who have a death in the immediate family may be allowed to use accrued sick leave for absences related to the death. Any leave in excess of five (5) days for a death in the employee’s immediate family must be approved and charged to vacation. Validated documentation must be presented to the supervisor upon return to work. The immediate family in this instance includes the employee’s spouse, parents, children, siblings, stepchildren, grandparents, grandchildren, foster parents, legal guardian, and in-laws in the same categories.

412 Court Duty
Court duty leave with pay is only granted to regular employees for the purpose of serving on a jury or as a subpoenaed witness. Such leave is granted upon presentation of official documentation from the appropriate court. A subpoena or a certified letter from the clerk of court serves as official documentation as serving as a witness. A receipt from the appropriate court stating the number of days served qualifies as documentation for serving on jury duty.

Employees may retain juror or witness fees paid by the court. An employee appearing in court related to a personal matter will not be granted leave with pay without the appropriate court subpoena. An employee serving as an expert witness must take vacation time and it must comply with the “Outside Activity Policy” (See Section 101.9).

413 Voting
Employees are encouraged to exercise their constitutional right to vote in all federal, state, and local elections. If election polls are not open at least two (2) hours before or two (2) hours after an employee’s normally scheduled work shift, sufficient leave time consisting of a two-hour block, will be granted to permit the employee to vote. An employee must use vacation time when taking time off to vote during his/her regularly scheduled work shift. The University shall make every effort to give prior notice before leave is mandated.

414 Mandated Leave
Georgia State University at its discretion may mandate leave that shall be designated as vacation, furlough leave, or leave without pay. The University shall make every effort to give prior notice before leave is mandated.

415 University Closing
In the event of inclement weather or any emergency that jeopardizes the safety of employees, the President or designee of the University may declare leave with or without pay. In the case of inclement weather, the following details procedures for advising faculty, staff, students, and the metro community when weather conditions require closure or delays in the opening of the University. These procedures will apply to both weekday and weekend activities. The communication protocols for closures or delayed openings of the University during periods of inclement weather are described below:

- If snow or ice falls during the night, the decision to close or delay opening will be communicated through four (4) media: television, radio, the voice mail of the Office of Public Relations, and the Georgia State University web site at: http://www.gsu.edu/

- If snow or ice conditions develop during regular daytime working hours and a decision is made to cancel classes and close offices, the University community will be notified via electronic broadcast announcements, and also through television, radio, the voice mail of the Office of Public Relations, and the Georgia State University web site at: http://www.gsu.edu/

We will do our best to inform employees as early as possible about the University’s operating status during periods of inclement weather.
415.1 Responsibility of Employees
Employees are responsible for regularly checking website notifications for closures or delays in opening the University. Failure to do so, which results in unauthorized overtime pay, may result in disciplinary action, up to and including termination.
501 Work Schedule
The normal work week for a full time regular employee consists of 40 hours per week. Employees may on occasion, have to work more or less than forty hours per week. In these instances, every effort will be made to provide as much advance notice as possible. All employees working in excess of 40 hours per week will be compensated in accordance with the Fair Labor Standards Act. Work hours and days are determined by the needs of the University and will be communicated to the employee by the supervisor. There may be instances when the needs of the University and/or Department dictate a change in schedule. This change will be communicated to the employee by the supervisor with as much advance notice as possible.

The University and/or Departments reserve the right to change work schedules as necessary to meet changing University and/or departmental needs.

501.1 Attendance
Each employee, exempt and non-exempt, is expected to adhere to his/her scheduled hours. If the employee is unable to report to work as scheduled for any reason, the employee should promptly notify his/her supervisor. It is not sufficient to leave a message with a co-worker, nor should the notification be made by a friend or family member, except under emergency situations. Such notification should be made as far in advance as possible. Failure to give the appropriate notification may result in disciplinary action, up to and including termination.

501.2 Personnel Action Form (PAF)
It is the responsibility of the supervisor to ensure that documentation reflecting payroll action is received in the Payroll, Benefits, & HRIS in a timely manner. The supervisor must complete the Electronic Personnel Action Form (ePAF). The form must be received in Payroll, Benefits, and HRIS no later than 4:30 pm on the 10th workday preceding the payday. ePAFs received after the deadline may require an adjustment to the following paycheck. Since the process is electronic, departments are able to access their ePAFs and monitor the status during the approval and data entry processes.

501.3 Time Reporting
Provisions of the Fair Labor and Standards Act require that non-exempt employees record and report the hours worked per pay period. The current official workweek for all non-exempt employees begins at 12:00 a.m. Saturday morning and ends at 11:59 p.m. Friday evening. Time entry into ADP e-Time must reflect hours worked for each workweek of the pay period and should include all absences taken in the pay period.

All hours worked must be recorded in ADP e-Time and the employee and the supervisor must approve the hours worked. Pre-approval of overtime by the supervisor must be received before overtime may be worked. While unapproved overtime worked will be paid, the consequence could be disciplinary action. Furthermore, falsification or failure to report accurate time may result in unpaid and/or disciplinary action, including termination.

ALL TIME RECORDS MUST BE APPROVED BY A SUPERVISOR OR DESIGNEE AND THE EMPLOYEE.

501.4 Exempt Employee Absence Reporting
It is the responsibility of the exempt employee to enter all time away from work into ADP e-Time. Time not entered into ADP in a timely fashion must be submitted on Historical Edit Forms. The Historical Edit forms are located on the Department of Human Resource website at: http://managers.hr.gsu.edu/resources/forms/policies/guidelines/search-forms/?gf_search=Payroll

501.5 Breaks
Breaks are a privilege that may be granted by each individual supervisor and are not a right. The needs of the job must be satisfied before breaks can be granted. If the work situation permits, the supervisor may authorize breaks. Employees on break may leave the work area. In departments where it is necessary to have someone on duty at all times, it is the employee’s responsibility to ensure that work assignments are covered to the approval of the supervisor. Therefore, in some units, breaks are not possible.
Employees may not forgo lunch breaks to accumulate extra time off in the future or to make up for tardiness or previous absence. Therefore, lunch breaks may not be skipped in order to leave early or come in late.

501.6 Flexible Scheduling
Flextime allows for flexible scheduling arrangements that permit variations in starting and departure times, but does not alter the total number of hours worked in a workweek or workday and does not allow for working away from the office location. Flextime can be used to improve coverage and extend service hours. Flextime is a privilege and may be discontinued, temporarily suspended or altered, with or without notice, at the sole discretion of the appropriate supervisor, Vice President, or Dean when the work needs change or if service is impaired. Each request for a flextime schedule will be decided on an individual basis by the supervisor of the employee. All decisions should be consistent with Department practices.

501.7 Alternate Work Schedule
Georgia State University recognizes that alternative work schedules benefit the University, employees and the environment. Alternative work schedules include, but are not limited to, compressed workweeks or flex scheduling. Alternate work schedules are a privilege and may be discontinued, temporarily suspended or altered, with or without notice, in the sole discretion of the appropriate supervisor, Vice President, or Dean. Alternative work schedules may not be suitable for all employees and/or positions. An alternative work schedule will be decided by the supervisor, with the approval of the appropriate Vice President or Dean, and will be consistent with University and department practices. Compressed work weeks are only available as an option during the summer periods, which begins the first Monday after spring commencement and ends the last Friday of the summer session. In certain exceptions, alternative work schedules may be extended beyond the summer period, with the approval of the supervisor and Vice President/Dean, to meet the needs of the University (i.e. extended student service hours). Alternate work schedules are only available to those employees who are outside of their six-month provisional period, have received an overall rating of “Meets Expectations” on the most recent annual performance evaluation, not under a Performance Improvement Plan, have not had any disciplinary action taken within the last six (6) months, work in positions identified as eligible for participation, and have approval from department/unit/college leadership.

Alternative work schedules do not change the employee’s duties, salary, or benefits. Furthermore, alternative work schedules do not excuse the employee from attending meetings or handling responsibilities that are during regular work hours. Employee’s hours can be changed to accommodate departmental needs/expectations.

502 Employee Records
The Payroll and HR Records Office maintains for each employee a personnel file that contains vital employment information. To ensure that personnel records are up to date, it is the employee’s responsibility to promptly notify Human Resources in writing of any changes in name, home address, marital status, number of dependents, beneficiary changes, telephone number, and person to notify in case of emergency.

502.1 Access to Employee Records
Access to employee records is subject to state statutes on personnel records. Georgia State University is a public university and is therefore, subject to the Georgia Open Records Act, which means that employee information can be made available upon request through the Office of Legal Affairs. Please visit: http://universityattorney.gsu.edu/ for more information.

502.2 Disclosure of Information
Upon written request, the HR Records Office will furnish an employee’s dates of employment, title, or position to third parties. In instances where payroll information is requested (e.g.: salary information for the purpose of obtaining a mortgage), the requesting party will be advised that this information will only be made available with the written consent of the employee.

502.3 Updating Information
In order to respond to possible emergencies and to provide employees with important notices relating to salaries, benefits, and other matters, it is important that the University have current and accurate records. A form to correct the employee's central personnel record must then be prepared and forwarded to the HR Records Office. Alternatively, an "on-line" update may be entered through ADP.
Accordingly, it is the employee’s responsibility to report any change in status—name, address, telephone number, marital status, number of dependents, etc.—to the HR Records Office and to the business manager or designee responsible for the records.

**503 Duty to Report Criminal Charges/Determinations**

**503.1 Criminal charges**

An employee of Georgia State University who is charged with a crime (other than a minor traffic offense and/or local ordinance violation) shall report having been charged to his or her supervisor within three (3) days of becoming aware of such charge. The employee shall report the crime(s) he/she has been charged with and provide documentation of the charges upon request. Within three (3) days of receiving notice from the employee, the supervisor will contact the Office of Employee Relations and Legal Affairs, so a determination can be made as to what action, if any, is immediately warranted.

**503.2 Criminal Determinations**

Within three (3) days of the employee receiving a determination of the criminal charges, he/she will notify his/her supervisor and provide documentation of the disposition. Within three (3) days of receiving notice from the employee, the supervisor will contact the Office of Employee Relations and Legal Affairs, so a determination can be made as to what action, if any, is warranted.

Failure to report under this policy may result in disciplinary action, including termination of employment.

**504 Employee Health and Safety**

The prevention of accidents and the promotion of safety are the responsibility of everyone in the University community.

Everyone is encouraged to be alert to and report any unsafe practices and conditions that may present an imminent danger to individuals or property. Employees should report these types of conditions immediately to their immediate supervisor, designee, or to the Office of Safety and Risk Management.

The Office of Research Integrity provides support to the University in all areas of environmental and chemical safety, including chemical and other hazardous waste removal and radiation safety. If there are any concerns with fire safety, worker’s compensation, accident prevention and property and liability insurance, employees should contact the Office of Safety and Risk Management for these services at (404) 413-9549.

**504.1 Georgia State University Police**

The Georgia State University Police provide a variety of services to the University community including assistance to stranded motorists, safety escorts, and crime prevention programs. Call boxes linked directly to the University Police Department are located throughout the campus in the event of an emergency situation. The Police phone number to contact in the event of an emergency is (404) 413-3333. To enhance campus security, the Police suggest that employees program this number in cell phones for easy access.

**504.2 Emergency Treatment**

In the event of a serious or life threatening emergency, call 9-911 for immediate assistance (if dialing from a University phone).

If the situation is not an emergency, the injured employee should report their injury to their supervisor, or their supervisor’s designated alternative. Their supervisor is charged with correctly reporting injured employee’s accidents.

A Workers’ Compensation MCO Posted Panel of Physicians and an Employee Rights and Responsibility Poster should be posted, together, in each department. The Workers’ Compensation MCOPosted Panel of Physician provides basic information how to obtain an approved referral to medical care under the provisions of the Workers’ Compensation program. The Employee Rights and Responsibility Poster outlines both the injured employee’s rights and their responsibilities under the Georgia State Board of Workers’ Compensation.

When an employee is injured at work, if they choose to be treated under the provisions of the Workers’ Compensation insurance, all care and all follow-up care must be from an approved medical provider, even after an emergency room visit, if medical bills are to be paid by the Workers’ Compensation insurance provider. Treatment will not be authorized for any other physician or facility not pre-approved by the insurance carrier, the Department of Administrative Services (DOAS).
A Workers’ Compensation MCO Posted Panel of Physicians and an Employee Rights and Responsibility Poster may be found at: http://safety.gsu.edu/risk-management/occupation-health-safety/workers-compensation-2/

The employee’s supervisor may not authorize any medical treatments for an injured employee. A supervisor may also not send to, or choose for, an injured employee any doctor or treating facility. Only an injured employee may choose their medical treatment, by arranging all appointments and treatments through the Workers’ Compensation insurance referral service (listed on the MCO Posted Panel of Physicians). Failure to report the accident promptly could result in failure to receive benefits.

504.3 Campus Safety and Security Fire and Emergency Services
Each Georgia State University building has fire evacuation plans posted in common areas. All employees are encouraged to become familiar with the escape routes for all buildings and floors, the locations of fire extinguishers, hoses and alarms. In the event of a fire or evacuation, every employee should follow the fire safety evacuation route, vacate the premises, and move to a safe area until the officials in charge declare the premises safe to enter. Exits and areas around fire extinguishers must be kept clear at all times. Periodic fire safety inspections and drills are held to test equipment and procedures.

Employees are strongly encouraged to become familiar with the emergency action procedures associated with their work area and how Georgia State University prepares for, responds to and recovers from a major emergency. A copy of the University Emergency Management Policy and Emergency Action Plan can be obtained through the University Police Department website or request via email at: eoc@gsu.edu.

For questions about fire safety or emergency procedures, contact the Office of Emergency Management at (404) 413-0783 or eoc@gsu.edu. IN THE EVENT OF A MEDICAL EMERGENCY, CALL 9-911 FOR AN AMBULANCE. THEN CALL (404) 413-3333 TO REPORT TO THE GEORGIA STATE UNIVERSITY POLICE.

For all other emergencies, call the University Police at (404) 413-3333.

504.4 Employee Right to Know
The Public Employee Hazardous Chemical Protection and the Right to Know Act of 1988 were passed to help protect public employees from dangerous exposure to hazardous chemicals. In compliance with this law, Georgia State University has established labeling, reporting and training procedures relating to the use of hazardous materials. All University employees have access to Material Safety Data Sheets (MSDS), which outline specific information about hazardous chemical materials.

As part of its responsibility as your employer, Georgia State University has developed a written plan for implementing the Hazard Communication Program. All new hires are provided with an overview of the major elements of the Hazard Communication Standard and an understanding of the potential hazards of the chemicals they handle and the procedures to be used to ensure personal safety.

Georgia State University requires the training of employees about hazardous chemicals, labeling of chemical containers, and the management of chemical information sheets (Material Safety Data Sheets). The intent of the training is to provide employees with the chemical health and safety information they need to help protect themselves and to work safely with hazardous chemicals. Each department is responsible for assuring that their employees are trained, if they are covered by this regulation, that containers are labeled, and an updated list of non-laboratory chemicals used in their work areas is maintained.

The manner in which Georgia State University is complying with each of these requirements is detailed in the Hazard Communication Plan.

As an employee of the University, you must follow established procedures, attend a Hazard Communication training session (in some cases just reading this manual suffices), read chemical labels and Material Safety Data Sheets, and follow their instructions and warnings. For information, contact the University Right to Know Coordinator located in the Office of Safety and Risk Management.

505 Use of University Services and Property
University owned and controlled facilities, systems, and equipment are state property and may not be used by University employees for personal or commercial purposes or in a manner that interferes with the performance of their University job duties.
Electronic mail, voice mail, cell phones, fax machines, computers, and copiers should be used for official Georgia State University business only. Employees should understand that electronic mail and voice mail messages are not secure and therefore should not be assumed to be private.

No expectation of privacy exists in the use of any University owned or controlled facilities, systems, or equipment issued or made available to University employees including, but not limited to, offices, phones, voicemail, computers, email accounts, data storage devices, file cabinets or lockers. The University reserves the right to enter, inspect, inventory, use, recall, or transfer property it owns or controls at any time deemed appropriate, in the University's sole discretion.

505.1 Use of Georgia State Stationery
Georgia State University stationery is intended for University business and must not be used by employees for personal or non-University correspondence.

505.2 Use of Telephones
The use of all State of Georgia telephone services should be limited to official University business only. Telephone calls should be handled in a prompt and courteous manner, and University telephone land lines and cellphone lines must be kept clear for University business calls.

Using office and cell phones for personal long distance calls is a violation of University policy, which is subject to disciplinary action, up to and including termination. Employees may not make personal long distance calls with the intention of repaying the University at a later date.

505.3 Personal Activities

505.3a Mail and Packages
The University is not responsible for loss or damage to personal packages or mail addressed to any of its employees at a Georgia State facility. In order to avoid a possible financial loss, it is strongly recommended that such items be mailed or shipped to the employee's home address.

Employees may not use the Campus Mail services for personal mail. This service is staffed to handle only official University correspondence; its use for other purposes slows down delivery of official mail. While the Campus Mail Staff does not ordinarily inspect individual letters and packages for conformance to this policy, they are required to call to the attention of proper authorities any apparent violations.

505.3b Visitors
It is expected that employees will limit their personal visitations during working hours.

505.3c Children in the Workplace
Employees are not to bring their children to work during the employee's scheduled work hours. In addition, children may not be cared for in the workplace. Other arrangements must be made. Employees bringing children to work may be asked to leave and be required to take unpaid leave or use accrued leave.

505.3d Business Activities
Employees who supplement their earnings by the promotion or sale of products and services do so entirely on their own initiative and without implied approval or endorsement by the University. All such activity, including sampling, soliciting orders, and deliveries, must be conducted entirely outside of working hours and entirely outside of University property.

505.3e Pets
Health, safety, and courtesy reasons preclude the presence of pets in the workplace, except approved service animals.

505.4 PantherCards
Employees are required to obtain a PantherCard within thirty (30) days of employment from the Auxiliary and Support Services PantherCard Office.

The PantherCard is the official Georgia State University card that is used for identification purposes and for access to many facilities on the main campus. It is a card used for photo identification and library materials
check out. The PantherCard is the property of Georgia State University and upon leaving the University, employees are expected to return the card to Auxiliary Support Services.

If the card is lost or stolen, employees must immediately contact the Auxiliary and Support Services PantherCard Office during office hours Monday through Friday. After hours, lost or stolen cards should be reported to the Georgia State University Police. The recipient of the card is responsible for all usage of the card prior to proper notification to the Auxiliary and Support Services PantherCard Office or to the Georgia State University Police. After the card has been reported to either of these locations, a new card can be issued on the following business day. There is a replacement fee for lost, stolen or damaged cards; the fee will increase for each subsequent replacement.

505.5 Recycling Programs on Campus
Georgia State University encourages recycling of all paper products including: cardboard, plain, color, magazines, newspapers, phone books, books; drink containers including cans and plastic and glass bottles; and wooden pallets.

Georgia State University supports single-stream recycling, which means that paper, cardboard, metal and plastic products can be commingled in any recycling bin on campus. Be aware that glass, Styrofoam, plastic bags and film, #6 & #7 plastics, aerosol cans, and cartons are considered contamination and are not accepted in the single stream recycling bins. Keep the recycling stream clean by draining and washing your bottles, cans, and containers and by avoiding disposal of soiled food or contaminated materials in the recycling bins. To request one or more recycling bins, to find out about the recycling pickup schedule in your building, to request that a bin be emptied or a wooden pallet taken away, contact Building Services at (404) 413-0600. Please email: recycle@gsu.edu with questions or work requests, and visit the Recycling page on the Office of Sustainability website at: www.sustainability.gsu.edu/recycling/ for more information.

506 Workplace Ethics Policy
Georgia State University is committed to maintaining workplace practices that have the highest ethical and professional standards of conduct. All employees are obligated to perform their duties in a manner that is consistent with the statutes, regulations, and University policies governing employee conduct. To ensure the implementation of the Ethics Policy, all University employees are provided with training and are required to successfully complete the initial and ongoing training and certification as required by Georgia State University. For more information on the Ethics Policy, please refer to Section 101.17 (Ethics Policy).

507 Compliance and Hotline Complaints
All members of the University (faculty, staff, and students) are encouraged to report any suspected occurrences of fraud, illegal activity, or harassment through their supervisory chain of command or other trusted administrators. They may also report these occurrences to the Office of Human Resources, the Police Department, or University Auditing and Advisory Services. Any suspected occurrences of harassment can be reported to the Office of Opportunity Development and Diversity Education Planning or the Office of the Ombudsperson.

University Research Services & Administration, Research Integrity department should be contacted for improper treatment of human and animal subjects, lab and biosafety issues, radiation and environmental safety issues, or the unethical conduct and reporting of research.

If a member of the University is uncomfortable using these normal administrative channels, they may report occurrences of fraud, illegal or unethical activity, or harassment 24 hours a day, 7 days a week by calling 1-877-217-4674 or through Georgia State University Ethics and Compliance Reporting Hotline at: https://gsu.alertline.com/gcs/welcome. All good faith reports may be made free from fear of retaliation.
601 Performance Reviews
Georgia State University has established a system of performance evaluations for all classified, exempt and non-exempt employees. These evaluations are used for making decisions regarding transfer, promotion, demotion, retention, supervisory assistance, employee training and development and for consideration in salary determination. All employees are evaluated by the immediate supervisor or department head on an annual basis, no less frequently than in twelve month intervals. At a minimum, the following elements are considered: job knowledge, accuracy and quality, customer service, attendance and punctuality, productivity, supervision required, adaptability, organizational skills, communication skills and interpersonal relations/teamwork. The supervisor or department head is not restricted to the foregoing as criteria for performance evaluation.

Supervisors are strongly encouraged to provide employees in the six-month provisional period with an informal written evaluation after one month, three months, and five months of employment. Should the supervisor fail to conduct these evaluations, it will be assumed that the work of the employee is satisfactory, unless there is other written documentation to the contrary.

602 Learning and Development (L&D) Programs
The University recognizes that learning and development (L&D) programs improve individual and organizational performance and help the University achieve its overall institutional goals. All Georgia State University employees, including but not limited to managers, supervisors, and staff should work along with their supervisors to make plans to enhance their respective skillsets and prepare for continually evolving responsibilities in their positions. L&D programs attended during work hours must be approved by the supervisor before attending. The supervisor must verify that the employee’s attendance will not adversely affect department services.

Since professional development is part of all employees' performance expectations, supervisors should plan for and allow release time from work for L&D programs determined to be mutually beneficial for employees and the University. Such release time should be granted to employees in a fair and equitable manner, regardless of experience, educational background, or job title.

Many work-related L&D programs are provided on campus by Organizational Development and Consulting Services (ODCS), Employee Development and Wellness Services (EDWS), the Office of AA/EEO Training and Compliance, and other campus units/departments. L&D programs offered by these units are published in the HR Calendar located in the HR section of the University’s website. Employees may be required to attend training such as Right to Know, Ethics, Title IX, or other training as mandated by the University and/or the Board of Regents. Employees may register for courses online by accessing the Training and Development Registration System (TDRS) or by calling ODCS, EDWS, AA/EEO Training and Compliance, Employee Relations, or the campus unit/department responsible for the L&D program, for further information. ODCS, EDWS, AA/EEO Training and Compliance, Employee Relations, or the campus unit/department responsible for the L&D program, for further information. ODCS, EDWS, AA/EEO Training and Compliance, Employee Relations, or the campus unit/department responsible for the L&D program, for further information. ODCS, EDWS, AA/EEO Training and Compliance, Employee Relations, or the campus unit/department responsible for the L&D program, for further information.

The Georgia State University Organizational Learning Plan (OLP) is a document that categorizes most of the L&D programs available across campus and is divided into eight categories: Academies, Business Systems & Processes, Compliance, Work/Life Balance & Wellness, Diversity & Inclusion, Lifelong Learning, Executive Roundtable, and Lecture Series. More detailed information on the OLP may be found in the HR section of University’s website.

ODCS uses a certificate model to deliver most of its L&D programs. The following certificates are available: Office Professional Certificate (OPC), Aspiring Leaders Certificate (ALC), First-Line Supervisors Certificate (FLSC), and Managers Certificate (MC). ODCS continues to deliver certificates with the following in development: Business Managers Certificate (BMC) and Leaders Certificate (LC). ODCS’ long-term goal is to create and deliver a Georgia State University Leadership Academy. More in-depth Information on these certificates can be found on the Human Resources’ website. ODCS can also assist departments with coordinating in-house customized L&D opportunities to meet their specific needs.
602.1 Organizational Development (OD) and Change Leadership Services
As a way to provide staff with additional tools and resources to grow capabilities and enhance their ability to be more effective and innovative, the office of Organizational Development and Consulting Services (ODCS) offers the following consulting services:

- Change Management/Change Leadership
- Coaching (for improvement, accountability or transition)
- Customized Individual Development Plans
- New Leader Transition
- Retreat and Meeting Facilitation
- Strategic Planning
- Team Effectiveness
- Workplace Assessments (individual and team)
- Other consulting services as requested

ODCS works collaboratively with managers and leaders to help them successfully transition from their current state to the desired future state, or new normal. The process for getting to the future state includes, but is not limited to, writing a compelling business case for what needs to change and why, developing a strategic plan, engaging the staff and collaborating with key stakeholders. Additionally, some of the proven solutions used to support organizational changes may involve surveys, focus groups, brainstorming, nominal group technique (NGT), individual and team assessments, development of guiding principles and process improvements.

603 Auditing Courses at Georgia State (Non-Credit Courses)

603.1 Eligibility for Auditing Courses at Georgia State (Non-Credit Courses)
A full-time employee may audit classes without paying the usual tuition and fees. This benefit is contingent upon approval by the course instructor. Employees who are students seeking a degree program are NOT eligible to audit classes without paying applicable charges.

603.2 Approvals for Auditing Courses
In most circumstances, courses should be taken outside of normally scheduled working hours. However, if the course is not offered at that time and the employee wishes to take the course during working hours, the employee must have the approval of his or her supervisor. The supervisor must verify that the employee’s attendance in class will not adversely affect department services. The employee will be expected to take vacation or make up any time spent in class and away from the designated work area.
(SECTION 700)
INTERNAL COMPLAINT PROCESSES

701 Staff Grievance Policy
The purpose of Georgia State University (“University”) Staff Grievance Policy (“Policy”) is to allow an equitable resolution for employment disputes and provide a fair and efficient process to resolve these work-related grievances.

701.1 Availability of a Grievance Policy

701.1a Eligibility
The Staff Grievance Policy is available to any University staff employee working at least .5 full-time equivalency (“FTE”) who has completed the six-month (6) provisional employment period. The Staff Grievance Policy is not available to temporary employees, faculty, retirees, students, volunteers, or non-University employees (e.g., independent contractors, consultants, vendors, etc.).

701.1b Grievance Issues
The Staff Grievance Policy may be used by an eligible employee to bring a grievance about:

- an involuntary termination (involuntary terminations do not include resignation or retirement);
- a suspension or demotion; or
- an adverse action or decision that allegedly violates, misinterprets, or improperly applies a specific University policy, procedure, rule, or regulation.

701.1c Other Issues
This Grievance Policy may not be used to bring a grievance about:

- allegations of discrimination on the basis of race, color, religion, national origin, sex, age, sexual orientation, veteran status, or disability, or allegations of retaliation;
- conflicts between employees and others outside the employee’s line of authority;
- flexible work option decisions;
- furloughs;
- hiring decisions;
- letters of reprimand or other similar disciplinary actions;
- non-renewal of a limited term position;
- organization of a department or allocation of its resources;
- performance action, development, or improvement plans;
- performance evaluations;
- promotion or non-selection for promotion decisions;
- reassignment of job duties and responsibilities;
- reductions in force;
- relocation to work at another campus worksite;
- salary and grade classification determinations;
- termination of grant funding;
- voluntary separation agreements.

Complaints regarding allegations of discrimination on the basis of race, color, religion, national origin, sex, age, sexual orientation, veteran status, or disability, or allegations of retaliation in regards to protected activity should be filed with the Georgia State University Office of AA/EEO Investigations. In the event that an eligible employee files a grievance while he/she has an open AA/EEO investigation, the eligible employee’s grievance will be run simultaneously with the AA/EEO investigation.

If an employee wishes to file a grievance, they are to fill out a Grievance Complaint Form (GCF). They may do so by contacting Employee Relations or get the form from the Employee Relations website. They may also complete the form through the Employee Relations case management system at:

All staff of the University is encouraged to view the entire Staff Grievance Policy on line at:
https://hr.gsu.edu/service-centers/employee-relations/consultations-and-grievances/#g
Employees may contact Employee Relations at (404) 413-3356 or employeerelations@gsu.edu for questions or clarification concerning the filing of a grievance or the grievance process. Employees may also visit the Employee Relations website at: http://managers.hr.gsu.edu/employee-relations/

702 Discrimination or Harassment Complaint Process
Georgia State University is committed to creating and maintaining a community in which students, faculty and staff can work together in an atmosphere free of discrimination, harassment and/or retaliation. The University encourages Complainants to avail themselves of counseling services prior to and during the pursuit of informal and formal procedures. On campus providers of these services include but are not limited to the Office of the Ombudsperson, FASA, Office of Disability Service, Dean of Student Services, and University Counseling Center.

The Office of AA/EEO Investigations and Hiring (a division of ODDEP) serves as a resource for potential complainants and provides an investigatory function for discrimination complaints. One of the responsibilities of the department is to uphold the federal and state laws that prohibit discrimination in education and employment. It is illegal to discriminate against a person because of that person’s national origin, race, color, sex, religion, age, veteran status or disability.

702.1 Informal Resolution Process
Employees are encouraged to participate in an informal resolution process. The informal resolution process may be utilized by consulting with Faculty and Staff Assistance, Employee Relations, or the University’s Ombudsperson as the situation dictates.

In the event that any of these processes are not successful, the employee may initiate a formal complaint through the Office of AA/EEO Investigations.

702.2 Formal Complaint Process
To begin the formal complaint process, the employee must contact the Office of AA/EEO Investigations. The initial intake interview serves the purpose of establishing that the complainant is currently affiliated with Georgia State University and that the complaint involves an illegal basis of discrimination, harassment and/or retaliation in regards to a protected activity. If the alleged facts do not constitute a basis of discrimination prohibited by law, informal resolution options or grievance procedures are still available to the employee.

Employees are encouraged to notify the Office of AA/EEO Investigations and Hiring of claims of discrimination and/or harassment as soon as possible. However, because of the statute of limitations on such claims and witness availability, a discrimination complaint must be filed within 180 days of the occurrence of the alleged violation. In cases where discrimination is continued and ongoing employee should contact AA/EEO Investigations and Hiring as soon as possible.

For detailed information on the Office of AA/EEO Investigations and Hiring formal complaint process go to: http://odaa.gsu.edu/resources/internal-complaint-process-faqs
(SECTION 800)
EMPLOYEE PERFORMANCE AND CONDUCT

801 Performance Policy
Georgia State University supports a consistent, continuous and communicated performance management process. As required by Board of Regents policy, a formal, written performance evaluation is to be completed at least once every calendar year. Georgia State’s performance evaluation period occurs in the first quarter of each year and employees are evaluated on their performance from the previous calendar year (January – December). The performance evaluation must include an evaluation of the employee’s job knowledge, accuracy and quality, customer service, attendance and punctuality, productivity, supervision required, adaptability, organizational skills, communication skills, and interpersonal relations/teamwork. Merit-based compensation should be based upon performance as measured by the performance evaluation instrument.

802 Performance Expectations
Supervisors are should provide employees with a job description, related performance expectations, and a copy of the evaluation instrument within the first week of employment. Job specifications can be found on HR’s Classification and Compensation website: http://hr.gsu.edu/your-strategic-partners/classification-compensation-2/

The job description should be reviewed with the employee to ensure that it accurately reflects current responsibilities and expectations. The Georgia State University Performance Evaluation Form must be used by the evaluator in evaluating his/her direct subordinates.

803 Performance Evaluations
The job performance of each Georgia State University staff member must be appraised:
- During the provisional period (first six (6) months of employment) for new University employees;
- After one, three, and five months of employment; and
- Once a year for regular staff employees outside of their provisional period

Performance Evaluation Forms are available on the Human Resources website at: http://managers.hr.gsu.edu/resources/forms/policies/guidelines/search-forms/entry/1/145/?gf_search=performanceevaluation

Completed evaluations, signed by two levels of supervision (immediate and secondary) and the employee, are to be submitted to Human Resources between February 1st and March 31st.

803.1 Interim Evaluation
Supervisors are encouraged to give continuous and ongoing feedback to employees as it relates to their performance. Supervisors should conduct at least one interim performance evaluation during the evaluation period. This evaluation does not have to be formal, but should provide feedback to recognize and reinforce positive performance, to identify areas needing improvement, and to develop an improvement plan, when necessary. This evaluation should be documented for the record.

The annual performance evaluation should not be the first time employees are made aware they are or are not meeting expectations.

804 Conduct Guidelines
Each employee is responsible for his/her own behavior. Common sense, good judgment, cooperation, and appropriate personal behavior are part of the essential responsibilities of every employee at Georgia State University.

804.1 Examples of Inappropriate Conduct
Across Georgia State University, there are common themes for performance. Though jobs may vary across the University, there are some common conduct that are unacceptable. The following are examples of some inappropriate behavior:
- Insubordination
- Falsification of employment or other records, including false submissions of hours worked into ADP e-Time
- Working under the influence of alcohol, drugs, or an illegal substance
- Inappropriate handling or disclosure of confidential information or records
- Submission of falsified claims under the University’s medical or other insurance plans
- Excessive absenteeism or lateness
- Sleeping on the job
• Failure to maintain professional standards or conduct with clients and co-workers
• Neglect of duty or failure or refusal to perform job-related duties and assignments
• Disrupting the work environment
• Illegal manufacture, possession, use, sale or distribution of drugs, inebriation or unauthorized use of alcoholic beverages on University premises
• Misuse of prescription drugs
• Smoking and tobacco use, of any kind on University premises and/or leased property
• Refusal to cooperate with a Georgia State investigation
• Larceny, misappropriation, or unauthorized possession or use of property belonging to Georgia State University or any employee or visitor
• Creating unsafe conditions or contributing to such conditions by act of omission
• Misappropriation of departmental or organizational funds
• Working unauthorized overtime
• Unauthorized possession, copying, or use of the University records to unauthorized persons
• Threatening, intimidating, harassing or coercing of another employee
• Gambling on University premises or while engaged in University business
• Violation of the University nondiscrimination or sexual harassment policy

The conduct listed above is not an exhaustive list of inappropriate conduct. In addition, employees participating in such conduct may be subject to disciplinary action, up to and including termination.

804.2 Progressive Discipline

The Progressive Discipline process is designed to be constructive and corrective to change employee behavior in a positive manner and to promote employee success. It gives employees the information necessary to understand what aspect of work performance, attendance and/or behavior is unacceptable, identifies the improvements that are expected, and provides the opportunity for employees to demonstrate the expected improvements. The goal is to improve performance, attendance, or behavior of employees and to assist employees in taking ownership of their performance, attendance, or behavior.

It is the responsibility of the employee to adhere to the expectations outlined by the supervisor and to adhere to the standards of conduct.

It is recommended that all employees be provided an opportunity to go through the progressive discipline process; however, there are circumstances that warrant immediate termination. In addition, there is no required number of instances that a supervisor must warn or reprimand an employee before termination is warranted. Disciplinary measures range from mild to serious depending on such things as the nature and frequency of the problem. Supervisors who are considering a suspension, demotion, or termination of an employee must contact Human Resources to ensure that all appropriate laws, regulations, and policies are observed.

804.2a Progressive Discipline Steps

It is recommended that department management document all steps of the corrective discipline process as they occur, as well as warnings of further corrective action if the unacceptable performance and/or behavior is not corrected. Any disciplinary step may be omitted depending upon the severity of the incident.

In each step, department management is advised to state the next step to be taken if the performance does not improve. However, in cases of serious misconduct, the employee may be immediately terminated, or suspended from the work force.

The steps involved in the process may include verbal counseling, written reprimand, Performance Improvement Plan (PIP), suspension without pay, final warning and termination. Again, any disciplinary step may be omitted depending upon the severity of the incident. It is recommended that all disciplinary action(s) be discussed in private when appropriate and be shared with other employees on a need to know basis.

804.2b Documenting the Disciplinary Action

Disciplinary Action should be documented in a memo or letter to the employee. Documentation of disciplinary action is generally prepared in advance and given to the employee when the disciplinary action is communicated. With Verbal Counseling (which, by definition, is communicated
verbally), the documentation is prepared afterwards in the form of a follow-up email or memo to the employee confirming the discussion.

Documentation of the disciplinary action taken should include the following information:

- The date of the disciplinary action;
- A clear description of the unsatisfactory performance or conduct with examples when possible;
- A clear description of the corrective action or improvement the employee must demonstrate together with the time frame for doing so. What constitutes a reasonable time frame will depend on the circumstances. Some issues must be immediately corrected while it may be reasonable to extend more time for improvement in other cases; and
- A clear description of the consequences of failing to comply. Because the circumstances of any failure to comply are unknown at the time of the current disciplinary response, a general statement such as “failure to correct the issues of concern as required will result in further disciplinary action, up to termination.”

**804.2c Verbal Counseling**

The initial action should be verbal counseling, whenever possible. Verbal counseling is the least formal method of disciplinary action described in this process. The goal is to describe the performance or conduct of concern and to express clear expectations for improvement. The discussion should be firm.

A brief follow-up email or memo will be sent to the employee confirming the discussion date, subject matter discussed, and the agreed upon course of action to correct the problem. A copy should be placed in the manager’s file.

**804.2d Written Reprimand - with or without a Performance Improvement Plan (PIP)**

A written reprimand should identify the problem performance or conduct issue, identify any steps previously taken to address the situation, state clear expectations for correction of the problem, and indicate that failure to correct the problem will result in further disciplinary action, which may include termination.

Although not required, the written reprimand may include a detailed performance improvement plan (PIP) with benchmarks outlined for the employee to meet over a specific period of time during which periodic meetings will be scheduled between manager and employee to review and confirm progress in the required areas of improvement. Typical PIP durations are 30, 60 and 90 days, but the timeframe is flexible depending on the issues and circumstances involved.

The written reprimand should be given to the employee. A copy of the written reprimand should be placed in the manager’s files and another copy, together with the summary of any verbal warning given before the written reprimand, should be sent to Employee Relations and HR Records Office to be placed in the employee’s employment file.

Employee Relations, Department of Human Resources, is available to assist departments and management with the warning reprimand.

**804.2e Suspension**

Suspension is a disciplinary action that results in unpaid time away from work. Suspension typically follows other steps in the progressive discipline process that have not resulted in the improved performance of the employee. However, there may be instances where suspension may be the first step in the process. The length of the suspension should depend upon the facts of each case, (e.g., type and severity of the behavior, previous work record of the employee, and previous disciplinary actions).

The suspension should be clearly explained in a written disciplinary warning to the employee and should indicate any possible consequences of further performance or behavior issues. Suspension should not be used in instances where administrative leave is more appropriate such as during an internal investigation.

The suspension letter should be given to the employee. A copy of the suspension letter should be placed in the manager’s files and another copy should be sent to Employee Relations and HR Records Office to be placed in the employee’s employment file.
804.2f Final Warning
A final warning is a final attempt to correct performance or conduct problems before termination. A final warning should identify the problem performance or conduct issues, identify any steps previously taken to address the situation, state clear expectations for correction of the problem, and indicate that failure to correct the problem will result in termination.

The final warning should be given to the employee. A copy of the final warning should be placed in the manager’s files and another should be sent to Employee Relations and HR Records Office to be placed in the employee’s employment file.

804.2g Performance Improvement Plan
Performance Improvement Plans (PIP) are tools that can be used to assist the employee in improving their performance. Managers and supervisors may implement a PIP as an attempt to help the employee meet the expectations of the position. It is highly recommended that supervisors and managers work with the Office of Employee Relations before administering a PIP and throughout the entire process to ensure it is being documented and administered properly. A PIP should focus mainly on the performance, the solutions, and how it will be monitored for improvement.

It is important that the employee understands and takes accountability for his/her actions during the PIP process and understands that failure to improve may result in disciplinary action, up to and including termination.

The PIP should be given to the employee. A copy of the PIP should be placed in the manager’s files and another should be sent to Employee Relations and HR Records Office to be placed in the employee’s employment file.

804.2h Termination
Termination of an employee is a response to serious misconduct or failure to satisfactorily correct problem performance and or conduct issues.

Prior to the termination of an employee, department management is strongly advised to review the situation and related information with the Office of Employee Relations and supply appropriate documentation. This is especially important if health-related leave, accommodations, or other complex issues are involved since there may be legal issues to be considered.

It is advised, when possible, that the dismissal be communicated in writing (or, confirmed in writing if termination is first communicated verbally). The written letter of termination should include the reason for termination, effective date, rights to the grievance process and applicable information regarding the University clearance process. Department leadership is strongly advised to request assistance from the Office of Employee Relations in composing the letter of dismissal.

Employees who are terminated for cause are generally not eligible for rehire although former employees terminated for cause may, after six (6) months from the effective date of the termination, request review by the Associate Vice President of Human Resources to determine whether the former applicant may be granted eligibility for rehire. The Associate Vice President’s decision will be rendered after a review of the employee’s work records at the University and any other information deemed appropriate.

The termination letter should be given to the employee. A copy of the termination letter should be placed in the manager’s files and another should be sent to Employee Relations and HR Records Office to be placed in the employee’s employment file.

804.3 Job Abandonment
When an employee does not report to work for three (3) consecutive, scheduled workdays and does not communicate with the department as to their whereabouts or intentions regarding the job, the department may terminate the employee for job abandonment. Prior to taking such action, department leadership is advised to make reasonable efforts to contact the employee to determine the employee's intentions regarding the job. It is strongly recommended that the department send a registered letter (return receipt requested) to the employee indicating that Georgia State University considers the employee to have voluntarily resigned from employment due to job abandonment as of the last day the employee worked.
804.3a Termination Procedure for Job Abandonment
After it has been determined by the hiring manager that an employee has abandoned his/her position (has not shown up and/or called into work for three (3) consecutive scheduled workdays) the hiring manager should move to terminate employment. The hiring manager should work with their college or division Human Resource officer to conduct the following procedures (these procedures should be followed within 24 hours of determining an employee has abandoned their job):

- Contact Employee Relations to draft a termination letter to the employee and to discuss other steps that need to be taken in the termination process (i.e. Clearance Form, return of equipment, etc.)
- E-mail the Manager of Card Programs and Support Services to request the P-Card, Corporate Travel Card (American Express) and PIN for use of Fuel Card, if applicable, be deactivated and no further charges be allowed
- Contact IIT to restrict access to Georgia State University Systems
- Contact Key Control to determine if locks need to be changed or if additional keys are needed for the department

804.4 Personal Appearance
Georgia State University is a varying environment where one person may be required to care for animals and another may be required to meet with elected officials. Due to the varying degrees of performed duties on campus, it is difficult for the University to have one uniform dress code. However, Georgia State University is a professional organization with a high level of visibility in the community. Our premises are visited by state/elected officials, students, clients and guests on a daily basis. Discretion in style of dress and behavior is essential to the efficient operation of the University. Employees are, therefore, required to dress in appropriate attire and to behave in a professional, businesslike manner. Please use good judgment in choice of work attire and remember to conduct yourself at all times in a way that best represents you and the University.

804.5 Work Environment Appearance
Employees are required to keep their work environments clean and orderly. It is suggested that before departing work, employees lock all files and cabinets and clear work materials from desk surfaces, especially materials of a sensitive or confidential nature.
901 VISA Purchase Card (P-Card)

The Georgia State University Purchase Card (P-Card) is a valuable tool for quickly and efficiently purchasing and paying for small dollar items without sacrificing control or cost. Per the State Accounting Office, the P-Card may be used as the method of payment for unplanned, non-routine, or urgent point of sale purchases under $1,000 and for purchases under $5,000 that are preapproved and go through the requisition process (P-card Pre-Approval Purchase Authorization Form) prior to completing the purchase. Point of sale transactions include purchases made at a physical store, in person, online, or over the phone. This tool can be advantageous to the individual purchaser, the purchaser's department, the University, and the supplier. Benefits of the P-Card include the ability to reduce petty cash purchases, check requests (express vouchers), and purchase requests (requisitions) while maintaining an audit trail and accountability of expenditures for P-Card transactions.

901.1 Obtaining a VISA Purchase Card

Potential cardholders will be placed on the Purchasing Department’s implementation list and will be contacted when scheduled to enter the program. In order to enter the program, several actions must take place:

- The department must request Human Resources to complete a criminal background and credit check by completing a consent form for each employee seeking a P-card. Human Resources will notify the Purchasing Department regarding the applicant's eligibility to receive a P-Card.

- Upon notification from Human Resources that the required checks have been successfully completed, a P-Card Application Form must be completed. Fill out the P-Card application at: http://www2.gsu.edu/~wwwpch/pcardapplication.doc or http://tools.finance.gsu.edu/files/gravity_forms/5-3d52bd49f73aae55cabc90758500213d9/2017/03/PCardApplication.pdf and submit this form to the Purchasing Department, once all necessary signatures have been secured.

- Training is mandatory for all the following P-Card roles: cardholder, approving official, and facilitator. Therefore, the approving official and cardholder must complete the required online training via Desire2Learn/iCollege on the proper use of the card. Cards will not be ordered until training has been completed by all parties. To access the training, contact Purchasing by sending an email to Zabrina Drake, Leon Frazier, or Korita Slaton with the subject line, “Request to add for P-Card Training.” Employees may navigate through the online P-Card training at: https://gastate.view.usg.edu/ and complete the quiz following the training. Employees must score at least 80% on the quiz.

- All new cardholders and approving officials must sign the P-Card Ethical Behavior Agreement and submit this agreement along with the P-Card Application Form to the P-Card Administrators in the Purchasing Department.

- More information can be found on the Purchasing and Business Services website at: http://finance.gsu.edu/purchasing-business/. Once all steps have been completed and the P-Card Administrators have received all necessary paperwork, the employee’s P-Card request will be processed. Once the request has been processed, the new card will arrive within 3-5 business days. The P-Card Administrators will email the employee, once the card arrives and is ready for pick up.

901.2 Policies and Procedures for Use of VISA Purchase Card

Detailed policies, procedures, and downloadable forms are available at: http://finance.gsu.edu/purchasing-business/pcard

901.3 VISA Purchase Card Misuse

The Georgia Statewide Purchasing Policy specifies rules, regulations, and requirements of the Purchasing Card Program. It also specifies travel advance rules and prohibits fraudulent reimbursement requests. There are both civil and criminal penalties for violations. Under the policy, the use of the P-Card for personal expenditures is strictly prohibited. Cardholders, who violate this rule, must immediately report the personal use to their supervisor and Human Resources, as well as reimburse the funds back to the University. Per the University Systems of Georgia requirement, the University is required to report misuse to the Board of Regents, who will then forward the information to the Attorney General’s Office. This is required regardless of a cardholder’s intent to reimburse the University.
1001 Computer Usage
Georgia State University equipment, including computer hardware and software, are valuable assets. These items should be used for official Georgia State University business only. Although every effort is made to secure the information of each authorized user, messages and/or files stored on the computer or system network should not be considered to be private and/or secure. Under the Georgia Open Records law, it is possible that information that is stored on a computer system, including electronic mail, would be available for inspection by any member of the public. Further, Georgia State University reserves the right to have access to any information stored on a University owned computer or network. Under no circumstances may software be copied or installed on a Georgia State University computer if such copying or installation would violate any copyright or licensing agreement. All system users are expected to follow the guidelines outlined in the Information Systems Ethics Policy located at: https://app.gsu.edu/policies/index.cfm?view_policy=5871

Any employee in violation of this policy may be subject to disciplinary action, up to and including termination, as well as possible legal action. Sending blanket emails to the University is prohibited. This policy includes, but is not limited to the following types of computers: desktops, laptops, notebooks, netbooks, and iPads. See Instructional Innovation and Technology (IIT) for additional policies at: http://technology.gsu.edu/about/technology-policies/ and https://app.gsu.edu/policies/index.cfm?category=187

1001.1 User Responsibilities
All employees are expected to use university IT resources in a responsible manner, as well as use IT resources for which an employee is authorized. Therefore, it is a violation for an employee to:
- Use resources he/she has not been specifically authorized to use;
- Use someone else’s account and password or share his/her account and password with someone else;
- Access files, data, processes, or systems without authorization;
- Release a virus or worm that damages or harms a system or network;
- Send email that may cause problems and disrupt service for other users;
- Corrupt or misuse information;
- Alter or destroy information without authorization;
- Download, use or distribute copyrighted materials, including pirated software, music, videos, or games;
- Upload, download, distribute, or possess pornography;
- Use computing or network resources for advertising or commercial purposes, except as approved by the University;
- Intercept or monitor any network communications not intended for the employee;
- Use access other than for official duties;
- Use access after transfer or termination, except as stipulated by the University;
- Use electronic resources for harassment or stalking other individuals.

For more information, see USG IT Handbook, Section 5.1 at: http://www.usg.edu/assets/information_technology_services/documents/IT_Handbook.pdf

1001.2 User Responsibilities for Personal Devices
Employees who use their personally-owned devices to access Georgia State University data and information must make every attempt to safeguard confidential, sensitive, and protected information. If employees use their personal devices for University-related business, employees are expected to follow the guidelines under Section 1001.1 (User Responsibilities).

1002 Wireless Network
Authorized users of Georgia State University computer systems, networks, and data repositories may be permitted to use wireless technology to connect to those systems, networks, or data repositories for the conduct of university-related business only through authenticated and centrally managed access methods.

1003 Social Media
Georgia State University recognizes the advances in technology and the benefits of these advances: one advance being Social Media. While the use of Social Media can be very beneficial to the promotion, marketing, and advancement of Georgia State University, the abuse and/or misuse of this technology can be counterproductive and damaging to the mission, vision, and image of the institution. As a result, it is important to communicate expectations
around how Social Media should be used at Georgia State University. The following are guidelines for Social Media usage at Georgia State University. The absence or lack of explicit reference to a specific site does not limit the extent of the application of these guidelines. Where no guidelines exist, employees should consult with their supervisor and/or the Office of Employee Relations if they are uncertain or have questions concerning appropriate use. Any employee in violation may be subject to disciplinary action, up to and including termination.

1003.1 Productivity
Social Media activities should not interfere with work commitments or negatively impact productivity. As stated in the IIT policies, University computers and work time are to be used for University related business. Employees should not use their Georgia State University issued email address to register their personal social media accounts. Employees should engage in Social Media activity only if it is directly related to accomplishing work goals.

1003.2 Unauthorized Use of Georgia State University’s Name, Logo, or Insignia
The Georgia State University logo is a registered trademark protected by Federal law. University logos, services, and other trademarks may only be used on official University websites and pages. Such use shall be in a way that brings value to the University and portrays Georgia State University in a positive light. Use of the University name and marks must also comply with the University Identity Guide, which is located at: http://commkit.gsu.edu/writers-style-guide/university-identity/

1003.2a Endorsements
Employees should not use the University name, logo, or insignia to endorse or promote any product, opinion, cause, or political candidate. Personal opinions represented as institutionally endorsed is strictly prohibited.

1003.4 Representation
Employees should not represent Georgia State University or speak on behalf of their college/unit/department on Social Media, unless written approval is given by their immediate supervisor.

1003.5 Confidentiality and Personal Information
Employees should not post any material that would infringe on the intellectual property or privacy rights of the University or others. This applies to confidential or proprietary information belonging to the University, including personal information pertaining to students, employees, or alumni. Employees should adhere to all applicable University privacy and confidentiality policies as well as State and Federal laws.

1003.5a Social Media Referencing
Employees should not reference or cite Georgia State University faculty, staff, students, donors, etc. without their express consent.

1003.5b Attribution
Employees should respect copyright laws and reference or cite sources appropriately. Plagiarism applies on-line as well. All posts shall comply with copyright, fair use, and all other applicable State and Federal Laws.

1003.6 Recommendations for Posting as an Individual
Employees should not represent themselves as an agent of Georgia State University, while communicating on a personal blog, forum, or social networking site. Any personal blogs or comments on Social Media outlet, that could be construed to reflect negatively on Georgia State University should have clear disclaimers that the views expressed by the author are the author’s alone and do not represent the views of Georgia State University. Employees should always post honest and accurate content.

1004 Cell Phone/Electronic Device Usage
These guidelines apply to any device that makes or receives phone calls, leaves messages, sends text messages, surfs the Internet, downloads data, and allows for the reading of and responding to email.

1004.1 Use of Cell Phone/Electronic Device for University Business
Any employee who uses a cell phone/electronic device for University business should not use such cell phone or electronic device while driving. This includes but is not limited to receiving or placing calls, text messaging, surfing the Internet, receiving or responding to email, and checking for phone messages.
1004.2 Limitation of Cell Phone/Electronic Device
The use of all University cell phones/electronic devices should be limited to official University business only. Using University cell phones/electronic devices for personal use is a violation of University policy and may result in disciplinary action. While driving, if possible the employee should stop his/her vehicle in a safe location, so that he/she can safely use the cell phone/electronic device. Employees may not use University cell phones/electronic devices for personal communications with the intention of repaying the University at a later date.
1101 General Information
Georgia State University believes that our most valuable resources are our employees. In an effort to promote the general well-being of each employee, Georgia State University offers additional resources to assist employees with some work-related or personal issues. These resources are available to all employees whether they be full-time, part-time, or a temporary employee.

1102 Faculty and Staff Assistance (FASA)
Faculty and Staff Assistance (FASA) is an Employee Assistance Program (EAP) available at no cost to Georgia State University faculty, staff, eligible dependents, and retirees. FASA is a special benefit funded through Central Human Resources offering confidential consultations, assessments, and short-term counseling for a variety of issues ranging from work-related concerns to personal, work/life stressors that affect everyday life, including family, marital, relational, financial, alcohol/other substance abuse, tobacco cessation. FASA will provide assistance with exploring appropriate community resources, if an outside referral is needed for ongoing or specialized services.

FASA offers lunch-n-learn workshops, departmental consultations/training, crisis management services, and a variety of health and wellness resources and programs for the university community coordinated through the Office of Employee Development and Wellness Services. For additional information and assistance, call Faculty and Staff Assistance at (404) 413-3342 or visit their website at: https://hr.gsu.edu/service-centers/edws/faculty-and-staff-assistance/

1103 Ombudsperson
The Office of the Ombudsperson is a resource that provides confidential assistance to all employees. This office is a separate department from Human Resources. The Ombuds Office’s goal is to foster a cohesive sense of community by being an advocate for fair and equitable treatment for faculty, staff, and students. Employees and students may use this resource for assistance in resolving conflicts, disputes, or complaints informally and confidentially. For more information, call the Office of the Ombudsperson at (404) 413-2510 or visit their website at: http://ombuds.gsu.edu/

1104 Opportunity Development and Diversity Education Planning Office (ODDEP)
The Opportunity Development (consists of AA/EEO Training and Compliance and AA/EEO Investigations and Hiring) and Diversity Education Planning Office (ODDEP) is an available resource for any employee who has a potential complaint involving allegations of discrimination, sexual harassment, or retaliation related to a protected activity. As a resource, ODDEP also offers a variety of training and service opportunities to include the following:
- Diversity Education Training
- Consulting and AA/EEO/Title IX Training and Compliance and Sexual Misconduct
- Consultation for Managers, Supervisors, and Staff Employees, and Faculty regarding diversity and AA/EEO/
  Title IX related workplace issues

For more information or assistance regarding AA/EEO Training and Compliance, contact (404) 413-2567. To file a complaint based on Title VII and Title IX related matters, contact AA/EEO Investigations and Hiring at (404) 413-2563. For all diversity related matters, contact (404) 413-2564. Employees may also visit: http://odaa.gsu.edu/

1105 Employee Relations
The Office of Employee Relations is committed to providing responsive, dependable and consistent advice that supports the rights and responsibilities of all university employees. Employee Relations provides consulting services, workplace problem resolution, and grievance assistance to employees and supervisors. Employee Relations works to influence partnerships that have a positive impact on the workplace and the University community by using policies, procedures, and practices as a foundation for recommendations. For additional information and assistance, call Employee Relations at (404) 413-3356 or visit their website at: http://managers.hr.gsu.edu/employee-relations/
GLOSSARY OF TERMS

**Absenteeism** – work time lost when employee does not come to work as scheduled.

**Allocated Position** – an established classified position funded through the budget process.

**Americans with Disabilities Act** – Federal law prohibiting discrimination against a qualified individual with a disability; also known as ADA.

**Applicant** – someone who a) expresses an interest in a position, b) completes the required application process, and c) meets the minimum hiring standards for the job, d) The individual at no point in the selection process prior to receiving an offer of employment from the contractor, removes himself or herself from further consideration or otherwise indicates that he or she is no longer interested in the position.

**Base Hourly Rate** – the hourly rate corresponding to the annual salary range assigned to an employee.

**Break in Service** - a break in service occurs when an employee has more than a 30-calendar-day break in employment within the University System of Georgia, State of Georgia Agency, and/or any affiliate of either.

**Broadband Structure** – salary band used for higher level positions.

**Budgetary Unit** – describes a department, center or an office that has a budget.

**Classification** – positions that have similar duties and responsibilities are assigned the same descriptive title and the same requirements as to education, experience, knowledge and ability.

**COBRA** – Consolidated Omnibus Budget Reconciliation Act – Federal law that provides for continuation of group health care benefits for former employees and their families.

**Compensatory Time** – where non-exempt employees are entitled to time off in lieu of overtime pay.

**Continuous Service** – shall mean service commencing with the employee’s anniversary date and continuing until broken by resignation or termination.

**Copyright Act** – Federal Law that defines the right or privilege of the author or proprietor to exclude others from printing or otherwise duplicating, distributing or vending copies of his or her literary, artistic and other creative expressions.

**Cost-of-Living Adjustment (COLA)** – pay adjustment given to employees regardless of their performance; usually linked to inflation.

**Defined Contribution Plan** – plan in which Georgia State University and sometimes the employee make a payment to the employee’s retirement account.

**Demotion** – as result of disciplinary action, a decrease in the duties and responsibilities assigned to an employee and a downward change in the employee’s classification and salary range.

**Disability Benefits** – monthly benefits paid under the Social Security Act to workers and eligible dependents younger than the Social Security retirement age if they have a disability.

**Diversity** – as defined in Georgia State University’s Diversity Strategic Plan (DSP), the definition of diversity historically used by the University has been broadened beyond those that are federally protected (race, color, religion, national origin, sex, age, veteran status, and disability to include sexual orientation, gender identity/expression, and socioeconomic class. Diversity encompasses the representation, inclusion and engagement of these populations. Ideally, the students, faculty, staff and administration of the institution will be representative of the populations the institution exists to serve. The academic community will be an inclusive environment which embraces many points of view and protects the free exchange of divergent opinions. The institution fosters engagement by supporting opportunities for intercultural interaction in research, instruction, community outreach, and co-curricular activities.
DOAS – Department of Administrative Services.

FASA – Faculty and Staff Assistance - a Georgia State University sponsored program that delivers a variety of health-related services, which are provided by a licensed professional or organization and provides the employee a high degree of confidentiality.

Employee Right-to-Know Law – Occupational Safety and Health Act (OSHA) standard that requires the use of labeling, Material Safety Data Sheets, training, written hazard communication programs to inform employees of hazardous chemicals in the workplace.

Employment Date – the date an employee was employed by Georgia State University.

Exempt Employee – Fair Labor Standards Act (FLSA) requirement that such an employee not be paid overtime.

FLSA – Fair Labor Standards Act - regulates employee overtime status, overtime pay, minimum wage, record keeping, and other administrative concerns and designates which jobs/positions are tracked and paid on an hourly basis and those which are paid on a salary basis.

FMLA – Family Medical Leave Act - entitles employees to take up to 12 weeks of unpaid leave each rolling 12-month period to care for a family member or because of a serious health condition of the employee.

403 (b) Plans – financial plan to contribute pretax dollars toward retirement savings allowed to employees of certain tax-exempt organizations.

Full-Time Employee – employee shall perform job duties forty (40) hours per calendar week.

Garnishment of Wages – a creditor obtains a court order requiring an employer to attach an employee’s earnings in order to pay back a debt.

Georgia Defined Contribution Plan – created by the 1992 Georgia Law, Act 996 and became effective on July 1, 1992; also known as GDCP. The administration and responsibility for the GDCP is under the Board of Trustees of the Employees’ Retirement System (ERS). The purpose of this law was to provide a retirement system for temporary, seasonal, and part-time employees of the State of Georgia who were not eligible for membership in the Employees’ Retirement System (ERS) or the Teachers Retirement System (TRS).

Grievance Policy – provides a fair and efficient process to resolve employee grievances.

Group Term Life Insurance – insurance carried by employers for their employees that provides a lump-sum payment to the employee’s beneficiaries.

Applicant Tracking System (ATS) – electronic applicant recruiting and tracking system. All applications for staff/classified positions are submitted through this system.

HIPPA – Health Insurance Portability and Accountability Act – This act made changes to improve health-care coverage portability and accessibility.

Holiday – a specific day identified by Georgia State University within the calendar year as a day off work with pay.

Internal Transfer – the movement of an employee from one position to another within the University or University System of Georgia.

Job Analysis – a systematic study of jobs to determine what activities and responsibilities they include, relative importance and relationship with other jobs, qualifications necessary for performance of jobs, and conditions under which work is performed.

Job Description – a summary of the most important features of a job, including minimum hiring standards, required tasks, knowledge, skills, abilities, and responsibilities.

Job Posting – a public display showing current available positions so interested and qualified employees may apply.

Lateral Transfer – a movement from one position to another at the same pay grade.
Minimum Hiring Standards (MHS) – minimum level of knowledge (through education or training), skills and abilities that are required to perform the essential job functions assigned to a position.

Optional Retirement Plan (ORP) – the Optional Retirement Plan (ORP) of the University System of Georgia is a legislatively established retirement plan that was enacted in 1990. The ORP is a defined contribution plan qualified under the applicable provisions of Code Section 401(a).

Overtime – time worked by a non-exempt employee above the normal forty (40) hour workweek.

Non-Exempt Employee – a job status established by the FLSA as an hourly waged employee assigned to work 40 hours per workweek; any hours worked over 40 hours must be paid overtime at a rate of time and a half.

Part-Time Employee – an employee who works less than 40 hours a week. Employees regularly scheduled to work more than 20 hours a week are eligible for participation in most benefit programs.

Pay Status – an employee is at work, absent on a paid holiday, absent on leave with pay or absent on authorized compensatory time off.

Performance Evaluation – the process that measures the degree to which an employee accomplishes work requirements.

Performance Management – the process that provides an opportunity for employees and supervisors to discuss development goals and jointly create plans to achieve them.

Performance Standards – expectations of management translated into behaviors and results that employees can deliver.

Preferred Qualifications – qualifications that are “ideal” for an applicant to have, but are not necessary to perform the essential job functions (or duties assigned to a position).

Progressive Discipline – the process designed to be constructive and corrective and to promote employee success.

Promotion – an increase in the duties and responsibilities assigned to an employee and an upward change in his/her current job classification and salary range.

Provisional Period – a period in which each new employee is required to serve the first six months of employment at Georgia State University in a provisional status.

Reclassification – a change in the duties and responsibilities assigned to an employee and a change in his/her current job classification.

Regular Employee – an employee of the University who is hired for continuous service.

Relative – relatives are defined as husbands and wives, parents and children, brothers, sisters, and any in-laws of any of the foregoing.

Resignation – voluntary relinquishment of employment by an employee.

Rolling 12-Month Period – an employee’s entitlement to FMLA leave is determined by looking at the 12 months prior to the time leave is requested. The employee is entitled to any balance of leave not taken during that 12-month period.

Satisfactory Service – meets work, performance and conduct standards established by Georgia State University.

Service Date – the initial date of hire at Georgia State University or any institutionaffiliate of the University System of Georgia. The employee must have no more than a 30-calendar-day break in service between employments for the service date to carry-forward.

Sexual Harassment – unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature.
Temporary Employee – an employee who is hired for a pre-established period, full-time or part-time, and is not eligible for benefits.

Termination – end of employment, whether voluntary or for cause.

Vesting – process by which retirements benefit becomes non-forfeitable. The time period to which an employee has a right to the employer contributions in a retirement plan. Vesting determines the percentage of a retirement account that may be paid out upon termination of employment, or upon retirement, and is usually determined by years of eligible employment.

For the TRS defined-benefit plan, a member with at least ten years of creditable service has a vested right to a benefit at age 60. If you have 10 or more years of creditable service and leave a TRS covered position you will be entitled to a service retirement benefit upon attaining age 60 if you have not withdrawn your TRS contributions. If you are vested and no longer contributing to TRS, it is your responsibility to apply for benefits at the time you become eligible.

Workers’ Compensation – state insurance program paid for by employers; designed to protect workers in cases of work-related injuries or diseases related to workers’ employment. This is a “No Fault” insurance.
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